

# THE UNITED REPUBLIC OF TANZANIA

ISO 9001:2015 Certified

NATIONAL AUDIT OFFICE

INSTITUTE OF SOCIAL WORK

REPORT OF THE CONTROLLER AND AUDITOR GENERAL ON THE FINANCIAL AND COMPLIANCE AUDIT FOR THE FINANCIAL YEAR ENDED 30 JUNE 2023

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Controller and Auditor General,

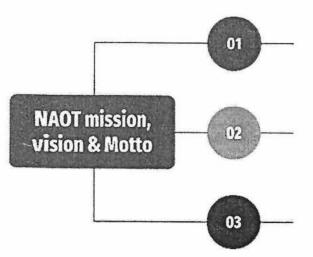
March 2024

AR/PA/ISW/2022/23

#### About the National Audit Office

#### Mandate

The statutory mandate and responsibilities of the Controller and Auditor-General are provided for under Article 143 of the Constitution of the United Republic of Tanzania of 1977 and in Section 10 (1) of the Public Audit Act, Cap 418.



#### Mission

To provide high-quality audit services through the modernisation of functions that enhance accountability and transparency in the management of public resources.



#### Vision

To be a credible and modern Supreme Audit Institution with high-quality audit services for enhancing public confidence.



#### Motto

Modernising External Audit for Stronger Public Confidence



#### Independence and objectivity

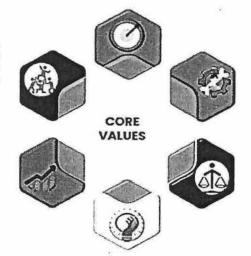
We are an impartial public institution, independently offering high-quality audit services to our clients in an unbiased manner.

#### Teamwork Spirit

We value and work together with internal and external stakeholders.

#### Results-Oriented

We focus on achievements of reliable, timely, accurate, useful, and clear performance targets.



#### Professional competence

We deliver high-quality acadit services based on appropriate professional knowledge, skills, and best practices

#### Integrity

We observe and maintain high ethical standards and rulles of law in the delivery of audit services.

#### Creativity an Innovation

We encourage, create, and innovate valueadding ideas for the improvement of audit

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#### Abbreviations

CAG Controller and Auditor General

CBET Competence Based Education and Training

CD Capital Development

GACS Government's Accounting Consolidation System

GePG Government Electronic Payment Gateway
HCMIS Human Capital Management Information System

ICT Information and Communication Technology
IPSAS International Public Sector Accounting Standards

IPSASB International Public Sector Accounting Standards Board

IRC Information Resource Centre

ISSAIs International Standard of Supreme Audit Institutions

ISW Institute of Social Work

KOICA Korea International Cooperation Agency

MCDGWSGs Ministry of Community Development, Gender, Women and special groups

MVC Most Vulnerable Children

MTEF Medium-Term expenditure Framework

NACTVET National Council for Technical and Vocational Education and Training

NBAA National Board of Accountants and Auditors

NCPA National Costed Plan of Action

Norwegian Programme for Capacity Development in Higher Education and

NORHED Research Development

OC Other Charges

OSHA Occupational Safety and Health Authority

OTRMIS Treasury Registrar Management Information System

PCCB Prevention and Combating Corruption Bureau

PE Personal Emoluments

PESTEL Political, Economic, Social, Technological, and Legal

PLANREP Planning And Reporting System
PPR Public Procurement Regulations

PPRA Public Procurement Regulatory Authority

RAAWU Researchers Academician and Allied Workers Union

SDG's Sustainable Development Goals

SIMS Student Information Management System

TAYOA Tanzania Youth Alliance

TCU Tanzania Commission for Universities
TFRS Tanzania Financial Reporting Standards

THTU Tanzania Higher Learning Institutions Trade Union

## 1.0 INDEPENDENT REPORT OF THE CONTROLLER AND AUDITOR GENERAL

Hon. Chairperson, Board of Governors, Institute of Social Work, P.O. Box 3375, DAR ES SALAAM.

## 1.1 REPORT ON THE AUDIT OF FINANCIAL STATEMENTS

## **Unqualified Opinion**

I have audited the financial statements of the Institute of Social Work (ISW), which comprise the statement of financial position as at 30 June 2023, and the statement of financial performance, statement of changes in net assets and cash flow statement and the statement of comparison of budget and actual amounts for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements present fairly in all material respects, the financial position of Institute of Social Work as at 30 June 2023, and its financial performance and its cash flows for the year then ended in accordance with International Public Sector Accounting Standards (IPSAS) Accrual basis of accounting and the manner required by the Public Finance Act, Cap. 348.

#### Basis for Opinion

I conducted my audit in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). My responsibilities under those standards are further described in the section below entitled "Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements". I am independent of the Institute of Social Work (ISW) in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the National Board of Accountants and Auditors (NBAA) Code of Ethics, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide the basis for my opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. I have determined that there are no key audit matters to communicate in my report.

#### Other Information

The Management of the Institute of Social Work (ISW) is responsible for the other information. The other information comprises the Report by the board of governors' responsibility and the Declaration by the Head of Finance but does not include the financial statements and my audit report thereon which I obtained prior to the date of this auditor's report.

My opinion on the financial statements does not cover the other information, and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed on the other information that I obtained prior to the date of this audit report, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

My opinion on the financial statements does not cover the other information, and I do not express any form of assurance conclusion thereon. In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IPSAS and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Institute's financial reporting process.

Responsibilities of the Controller and Auditor General for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an audit report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISSAIs, I exercise professional judgment and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control;
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- Conclude on the appropriateness of management's use of the going concern basis of
  accounting and, based on the audit evidence obtained, whether a material
  uncertainty exists related to events or conditions that may cast significant doubt on
  the entity's ability to continue as a going concern. If I conclude that a material
  uncertainty exists, I am required to draw attention in my audit report to the related
  disclosures in the financial statements or, if such disclosures are inadequate, to
  modify my opinion. My conclusions are based on the audit evidence obtained up to
  the date of my audit report. However, future events or conditions may cause the
  entity to cease to continue as a going concern; and
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are, therefore, the key audit matters. I describe these matters in my audit report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest of such communication.

In addition, Section 10 (2) of the Public Audit Act, Cap 418 requires me to satisfy myself that the accounts have been prepared in accordance with the appropriate accounting standards.

Further, Section 48(3) of the Public Procurement Act, Cap 410 [R.E 2022] requires me to state in my annual audit report whether or not the audited entity has complied with the procedures prescribed in the Procurement Act and its Regulations.

## 1.2 REPORT ON COMPLIANCE WITH LEGISLATIONS

## 1.2.1 Compliance with the Public Procurement laws

Subject matter: Compliance audit on procurement of works, goods, and services

I performed a compliance audit on the procurement of works, goods and services in the Institute of Social Work for the financial year 2022/23 as per the Public Procurement laws.

#### Conclusion

Based on the audit work performed, I state that procurement of works, goods and services of Institute of Social Work is generally in compliance with the requirements of the Public Procurement laws in Tanzania.

## 1.2.2 Compliance with the Budget Act and other Budget Guidelines

Subject matter: Budget formulation and execution

I performed a compliance audit on budget formulation and execution in the Institute of Social Work for the financial year 2022/23 as per the Budget Act and other Budget Guidelines.

#### Conclusion

Based on the audit work performed, I state that Budget formulation and execution of the Institute of Social Work is generally in compliance with the requirements of the Budget Act and other Budget Guidelines.

Charles E. Kichere

Controller and Auditor General, Dodoma, United Republic of Tanzania.

March 2024

#### 2.0 THE REPORT BY THOSE CHARGED WITH GOVERNANCE

#### 2.1 INTRODUCTION

Those Charged with Governance at the Institute of Social Works (ISW) present this report together with the financial statements for the financial year ended 30 June 2023, which provides the results of ISW operations and its state of affairs. The Governing Board's Report prepared this report in compliance with the Tanzania Financial reporting Standards (TFRS) No.1, The report by those charged with governance issued by NBAA and became effective on 1 January 2021 for use by all public Institutions.

#### 2.2 ESTABLISHMENT

The Institute of Social Work (ISW) was established by the National Social Welfare Training Institute Act No. 26 of 1973, which received Presidential assent on 06 December 1973. The main objective of the Institute is to provide facilities for training, research and consultancy in the principles, procedures and techniques of community development, social welfare and such other related subjects as the Board may from time to time decide.

The Institute was renamed the Institute of Social Work by the Written Laws (Miscellaneous Amendments) Act No. 3 of 2002 which received Presidential assent on 14 December 2002. The Institute is operating under the Ministry of Community Development, Gender, Women and Special groups (MCDGWSGs).

#### 2.3 ISW PROFILE

The Institute started operating in 1974 in rented buildings of the Tanzania Episcopal Conference at Kurasini before moving to the present location at campuses in Kijitonyama, Dar es Salaam in 1978 and Kisangara, Mwanga Kilimanjaro in 2020. The first program was the Ordinary Diploma in Social Work which was designed for addressing the problem of Social Welfare manpower shortage that was facing the Social Welfare Department. In 1977, the Institute began offering the Advanced Diploma in Social Work.

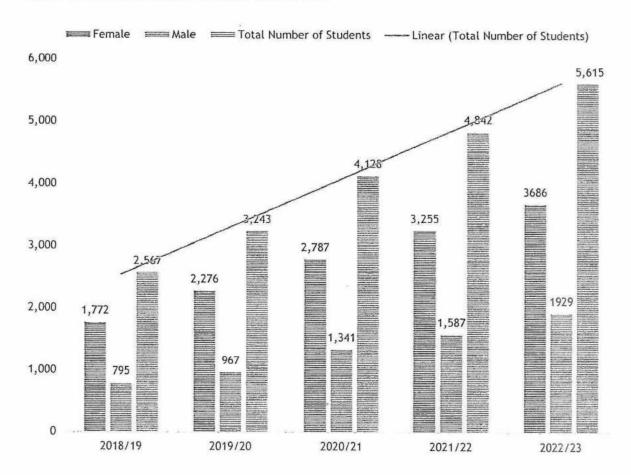
The Institute continued to establish various programs such as Certificate course in Labour Studies (1982), Advanced Diploma in Labour Studies (1990), Postgraduate Diploma in Social Work and courses (2002), Postgraduate Diploma in Law, Mediation and Arbitration (2004). The Institute has grown gradually and currently has 26 academic programs from NTA level 4 (Basic Technician Certificate) to NTA level 9 (master's degree) in areas of Social Work, Business Administration, Human Resource Management and Labour relation and Public Management.

All training programs offered by the Institute are competency based, aiming at equipping the trainees with requisite professional knowledge, skills, and competence in their areas of specialization. They also focus on demands of the larger community which is the key stakeholder and macro target for service offered by our graduates.

The Institute has also grown in terms of infrastructures and now has infrastructural facilities including buildings (Offices and Lecture rooms), ICT facilities, Hostel buildings and staff houses. The number of staff has also been increasing in order to ensure that it provides quality educational services to the public. In order to ensure the quality of services and research activities it has sponsored its staff to undertake master's degree and PhD studies where in the past five years 10 academic staff graduated PhD.

The number of students has been increasing over time and in the past five years the number of students has increased by 118.7% from 2,567 in 2018/19 to 5,615 in 2022/23. Figure 1 below portrays enrolment trend during that period.

Figure 1: Enrolment trend 2018/19 to 2022/23



#### 2.3.1 Vision

ISW vision statement provides the outlook and direction of the Institute to enable employees carry out their responsibilities with a common purpose. The Institute's vision is:

"To become the leading provider of high-quality training, research and consultancy services in social work and other areas responsive to societal, national and global needs".

#### 2.3.2 Mission

ISW mission statement summarizes the Institute's purpose of existence and how customers' expectations will be met. The Institute's mission is: -

"To transform individuals' and community's life by conducting high quality training programs, research and consultancy services that lead to socio-economic development of the country".

#### 2.3.3 Core Values

ISW core values represent moral boundaries within the Institute. They define personality and ethical standards by which the Institute's employees would be measured. The values are Institute's commitment to its stakeholders.

Therefore, in day-to-day operations, the ISW's employees are guided by the following Core values: -

- i) Diligence
  - Employees shall strive to achieve the highest standards in work and will not engage in politics at the workplace.
- ii) Loyalty
  - Employees shall be loyal to the Government, other employees, and clients.
- iii) Integrity
  - Employee shall not seek, accept, or offer inducements in the course of discharging their duties.
- iv) Courtesy
  - Employees shall treat clients and co workers with dignity and courtesy. They shall be more kind when dealing with vulnerable groups.
- v) Confidentiality
  - Employees shall respect the privacy of clients and hold in confidence all information obtained in the course of service provision.
- vi) Professionalism
  - Employees shall observe ethical issues and adhere to professional code of conduct.
- vii) Quality
  - Employees shall offer quality service to all clients.

#### 2.3.4 The Culture Statement

The Institute culture is customer-focused with the view of delighting all customers by meeting and/or exceeding their expectations through competent and highly motivated employees who work collaboratively as a team, support one another, and fetch the best results in all undertakings on services delivery while observing applicable legislation and established procedures. This culture brings every ISW employees to a common goal.

#### 2.4 NATURE OF OPERATIONS

The Institute of Social Work (ISW) was established by the National Social Welfare Training Institute Act No. 26 of 1973, which received Presidential assent on 06 December 1973. The main objective of the Institute is to provide facilities for training, research and consultancy in the principles, procedures and techniques of community development, social welfare and such other related subjects as the Board may from time to time decide.

The Institute was renamed the Institute of Social Work by the Written Laws (Miscellaneous Amendments) Act No. 3 of 2002 which received Presidential assent on 14 December 2002. The Institute is operating under the Ministry of Community Development, Gender, Women, and special groups (MCDGWSGs).

The Institute is Governed by Board of Governors (hereinafter the Board) established under the ISW Establishment Act, while the day-to-day activities are under the direction of the Rector. The Institute head office is Kijitonyama Dar es salaam with one campus at Kisangara in Mwanga district, Kilimanjaro region.

#### 2.5 PRINCIPLE FUNCTIONS AND OBJECTIVE OF THE INSTITUTE

#### 2.5.1 Principle function of the Institute

The principal objectives and functions of the Institute of Social Work as per Section 4 of the Act No. 26 of 1973 (as amended by miscellaneous amendments No 3 of 2002) include: -

- a) To provide facilities for study of, and for training in, the principles, procedures and techniques of community development, and social welfare and such other related subjects as the Board may from time to time decide.
- b) To conduct training programs leading to professional qualification in generic and multifunctional, social practice and development and such other related subjects as the Board may from time to time decide.
- c) To stimulate and promote the pursuit of students of specialized and higher professional course of study in social work in accordance with national policies and development requirements.
- d) To create a sense of responsibility in the student and to prepare them to work with the people of Tanzania for the benefit of the nation.
- e) To co-operate with Government of the United Republic of Tanzania and other persons or organizations in the carrying out any of the purposes for which the Institute was established.
- f) To sponsor and arrange facilities for conferences and seminars to discuss matters relating to welfare and social development.
- g) To conduct examination and to grant diploma, certificates, and other awards of the Institute.
- To arrange for the publication and general dissemination of materials produced in connection with the work and activities of the Institute.

## 2.5.3 Managing Operations of the Corporation

The overall management of the Institute is conferred to the Board of Directors which is required to ensure adherence to the governing laws and procedures. The Board delegates the day-to-day management of the Institute to Rector who is assisted by senior management team. Senior management team was being invited to attend Board meetings and facilitates effective control of all operational activities, acting as medium of communication and coordination between various operational areas.

In managing the external environment of the Institute, the Board has established the system where the Management engages key stakeholders by holding consultative meetings with them and receive their comments or views on the Institute's performance and other issues relevant for effective regulation of the Institute's operations. In addition, the Board had established a Risk Management Policy & Framework (2019) and a Risk Policy and Risk Appetite (2022) which guide management on risk management process including monitoring of external environment which may impact the business process of the Institute.

#### 2.6 STATEMENT OF SERVICE PERFORMANCE INFORMATION

The Tracer Study conducted in 2018 observed that graduates from the Institute are performing well in the Labour market. A good number of them are employed in the public and private sector, whereas others are self-employed and have started their own NGOs, a case in point is the Rising up Friendship Foundation that trains children in life skills, self-protection and awareness. Graduates from ISW display high competences in their respective fields and possess high professionalism and high sense of responsibility. The psychosocial support services have enabled survivors of calamities and various social problems to restore their self-worth and desire to excel in life.

The Institute's service performance information discloses information needed for accountability and decision-making purpose, primarily to help users of the report by Those Charged with Governance to understand what the Institute had set out to achieve (target) and what it has achieved (results). The service performance information is generally a mix of qualitative and quantitative reporting. The reporting of service performance information is base around two elements;

- (i) Outcomes: what the Institute seeks to achieve in terms of its impact on society; and
- (ii) Outputs: the goods or services that the Institute delivers during the financial year.

The Institute reporting of service performance information is provided in this report under Table: 11 Key Performance Indicators.

#### 2.7 ISW OPERATING MODEL

The Institute's operating model is the system of transforming inputs, through its operating activities, into outputs and outcomes that aims to fulfil ISW's strategic purposes and create

value over the short, medium, and long term. Being a government educational institution aiming at providing quality graduates, the operational model of the Institute is as follows; -

#### 2.7.1 Inputs

#### (a) Enrolment Capital

The inputs to the Institute academic programs are advanced and ordinary level graduates from secondary schools in Tanzania and other countries, in additional the inputs are also the certificate, Diploma and bachelor students.

#### (b) Human Capital

The Institute has employed staff with adequate skills and competence to ensure delivery of quality services. Employees are well motivated and perform their duties responsibly and in ethical manner. ISW staff are vitally important input towards realizing the mission and vision of the Institute.

#### (c) Financial Capital

Financial capital is composed of financial resources obtained from Treasury and academic business activities. ISW as academic Institution collects fees mainly from services provided in areas of academic, research and consultancy.

#### (d) Social and Relationship Capital

In executing its functions, ISW has established an ethical and transparent relationship with government institutions, customers, suppliers, policy makers and the society in general. The Institute conducts stakeholders' meetings to provided awareness and receive feedback on various corporate issues. ISW engaged actively on social work activities, each year, the Institute set aside funds directed to contribute to the socioeconomic development of the country.

#### (e) Intellectual Capital

The Institute has developed billing system and also using available e-government and financial systems to ensure effective and efficient services delivery.

#### 2.7.2 Operating Activities

The admitted students are trained by highly qualified lecturers who undergo various capacity building programs to equip them with new skills and knowledge in their area of speciality. Revenue generated from the operations is used to improve infrastructures like lecture theatres and classrooms as well as statutory payments and training employees. Among the trainings provided to academic staff is a Competency-based Education and Training (CBET) course which enhances their teaching capabilities. Course offered by the Institute are a one-year certificate,

two-year diploma, three-year bachelor's degree, one-year postgraduate diploma and two years master's degree. The Institute through its staff has also implemented a number of programs including the community engagement, apprenticeship, digital innovation and psychosocial support services.

## 2.7.3 Outputs

The Institute outputs are graduates at the level of master's degree, Postgraduates diplomas, bachelor's degrees, Ordinary Diploma and certificates in speciality of Social Works, Community Work with Children and Youth, Human Resources Management, Business Administration and Labour Studies. Having highly qualified lecturers, the Institute strive to produce the best graduates in the labour market. In addition to that, the Institute has provided psychosocial support services to a number of individuals and communities in need, engaged communities in realizing their potentials for self-development.

#### 2.7.4 Outcomes

The Tracer Study conducted in 2018 observed that graduates from the Institute are performing well in the labour market. A good number of them are employed in the public and private sector, whereas others are self-employed and have started their own NGOs, a case in point is the Rising up Friendship Foundation that trains children in life skills, self-protection and awareness. Graduates from ISW display high competences in their respective fields and possess high professionalism and high sense of responsibility. The psychosocial support services have enabled survivors of calamities and various social problems to restore their self-worth and desire to excel in life.

#### 2.8 CURRENT AND FUTURE DVELOPMENT AND PERFORMANCE

The Institute's current and future development and performance are explained hereunder:

#### 2.8.1 Significant Aspects of the Statement of Financial Position

 a) The Financial position of the Institute is as shown in the Statement of Financial Position.

The Net Asset of the Institute increased from TZS 54,813,728,490 (2021/22) to TZS 56,687,289,613. The increase in Net Asset was due to increase in accumulated surplus from TZS 15,692,905,834 (2021/22) to TZS 17,566,466,957 (2022/23) resulted from surplus for the year under review.

#### b) Ratio analysis

The ratio of total assets to total liabilities was 32.3:1 which indicated strong solvency. The current ratio was 2.3:1 which showed normal liquidity indicating that the Institute can handle its short-term commitments as at 30 June 2023. The Institute remains in a

very comfortable and solvent position. The financial ratios of the Institute over the past two years are set out in Table 1 below.

Table 2: The Financial Ratios of the Institute over the past three years

2022/23	2021/22	2020/21
2.7:1	3.0:1	0.5:1
	40.3:1	38.2:1
		2.7:1 3.0:1

The current ratio has been at the required standards of 2:1 which implies that the Institute is able to pay its current liabilities as they fall due.

## 2.8.2 Significant Aspects of Statement of Financial Performance

During the year 2022/23, the Institute reported total revenue of TZS 12,200,827,945, TZS 10,739,629,907 (2021/22) against total expenses of TZS 10,326,994,123 (2022/23) and TZS 9,481,965,865 (2021/22) resulting into a surplus of TZS 1,873,833,822 (2022/23) and TZS 1,257,661,042 (2021/22).

The increase in reported surplus during the year 2022/23 as compared to the previous year 2021/22 was mainly due to increase in number of students which led to increase in revenues compared to year 2021/22. The increase was also attributed by a slight increase in subvention from the Government.

During the year 2022/23, the Institute reported expenses amounting to TZS 10,326,994,123 as compared to TZS 9,481,965,865 in 2021/22 and this increase in expenses was mainly attributed by the increase in employment costs due to staff promotion, newly recruited staff, writing off long outstanding bad debts and increase in depreciation due to increases in addition of number of assets.

The Institute reported a surplus of TZS 1,873,833,822 in 2022/23 compared to TZS 1,257,661,042 (2021/22). The increase in surplus was attributed to increase in revenue as explained above.

## 2.8.3 Statement of changes of Net Assets

The Net Asset of the Institute increased from TZS 54,813,728,490 (2021/22) to TZS 56,687,562,312. The increase in Net Asset was due to increase in accumulated surplus from TZS 15,692,905,834 (2021/22) to TZS 17,566,739,656 in 2022/23

#### 2.8.4 Cash flows

The cash flow movement of the Institute provided in the cash flows statement as at 30 June 2022 shows the cash and cash equivalent increased from TZS 2,248,979,873 (2021/22) to TZS 2,721,051,734 (2022/23). The increases in cash and cash equivalent were attributed to increases in collection of revenue as well as decrease in investment fund.

## Supplementary information on cashflows

The closing cash and cash equivalent was the balance to implement projects carried over to the next financial year. The Management requested and received an approval to carry over the fund from Office of the Treasury Registrar.

The cash and cash equivalent at the end of period can manage to cover the operations of the Institute for the period exceeding three months as per the ISW Cash policy. There are no needs for the Institute to engage in borrowing in nearest future for the purpose of meeting operational obligations as the collection done are enough to meet cash demand. The Board has reviewed the current financial position of the Institute. On the basis of the review, the members of the Governing Board are of the opinion that the Institute's position is as expressed in the Financial Statements and that it has been prepared on an on-going concern basis. The Institute has enough resources to enable it to run its operations for the foreseeable future.

## 2.8.5 Budget Performance

The Institute prepare its budget in accordance with the Medium-Term expenditure Framework (MTEF) contained in the Guideline for the preparation of budget and plans issued each year by the Ministry responsible for Finance and Planning.

During the year under review, the Institute had a budget on revenue to the tune of TZS 14,333,537,957 as compared to the actual receipt of TZS 11,360,025,889 which is 79%. Similarly, the expenditure budget was TZS 14,753,904,757 Compared to the actual expenditure amounting to TZS 10,887,954,030 which is 74%.

## 2.8.6 Environmental Scanning and operational Performance

The internal environmental analysis assessed the status of the Institute's main operations. The external environmental scanning assessed political, economic, social, technological, and legal (PESTEL) environment and its influence on realization of the Institute's vision and mission. The followings are details of both internal and external environmental scanning.

#### (i) Political Environment

Tanzania experiences peace and harmonious environment that creates an avenue for the Institute to achieve its vision and mission. The sixth phase Government is actively committed towards improving the education sector in terms of quality and quantity (Five-Year Development Plan III 2021/22 - 2025/26).

The focus of the Government on improving the education sector increases the relevance and recognition of the Competence-Based Education and Training (CBET) which creates more recognition of the technical higher learning institution such as ISW and their relevance in the industrialization initiatives process. Therefore, the Institute will take advantage of the calm political environment to realize its vision and mission. Furthermore, the implementation of

President's directive to decentralize admission procedures to the Institutions from the regulatory authorities.

The focus of the Government on improving the education sector increases the relevance and recognition of the Competence-based Education and Training (CBET) which creates more recognition of the technical higher learning institution such as ISW and their relevance in the industrialization initiatives process.

Therefore, the Institute will take advantage of the calm political environment to realize its vision and mission. Furthermore, the implementation of President's directive to decentralize admission procedures to the Institutions from the regulatory authorities (TCU and NACTE) provides opportunity for the Institutions to increase enrolment.

#### (ii) Economic Environment

Tanzania intends to industrialize her economy and transform it to the middle-income level. The Tanzania Development Vision 2025 and Sustainable Development Goals (SDG's) clearly stipulates the need for having an educated population in order to foster the industrialization process. Therefore, the Institute's role is more recognized in the current macro-economic environment which provides an opportunity for the Institute to grow by conducting training programs, research and consultancy which fit into the nation economic activities.

#### (iii) Social environment

Tanzania is now embarking on the industrial transformation including the extraction and exploitation of oil and gas. The transformation may result into several social challenges such as HIV/AIDS transmission, labour mobility and cultural changes. This increases the demand for psycho-social care and support services, social work professionals, and research and consultancy in the social work areas. ISW has significant role by conducting research, short courses and consultancy services that address challenges facing the Community, Ministry, and the Government.

#### (iv) Legal Environment

The Institute's academic programs are well supported by laws and guidelines. Tanzania has introduced several Laws and guidelines to promote the society's well-being which include the National Guideline for Improving Quality of Care, National employment policy, Support and Protection for Most Vulnerable Children (MVC) of 2009 (NCPA II) and National Coasted Plan of Action for MVC, 2013-2017.

Furthermore, Child Act of 2009, the Guideline for Child Protection for Approved Schools, and Retention Homes of 2013; the Guide to Rehabilitation and Reintegration Services and Programs for Approved Schools of 2013; the National Guideline for Economic Strengthening of Most Vulnerable Households of 2014 and the National Poverty Eradication Strategy II support on the improvement of society's wellbeing.

Tanzania has also introduced the National Economic Empowerment Policy of 2004, National Entrepreneurship Training and Education Framework that support the existence of Institute academic programs. The Institute will use these laws and regulations in order to amplify its ability to fulfil the vision and mission.

#### 2.8.7 Environmental Scanning

The internal environmental analysis assessed the status of the Institute's main operations. The external environmental scanning assessed political, economic, social, technological, and legal (PESTEL) environment and its influence on realization of the Institute's vision and mission.

## 2.8.8 Internal Environment and Operational Performance

The internal environmental scanning was done on the provision of academic training programs, research, consultancy and short courses, physical infrastructure development, links and cooperation, Institute financial resource mobilization, marketing of Institute services, human resource management, and Information and Communication Technology (ICT). The outcome of internal environmental scanning was as follows: -

## (i) Academic Training Programs

Currently, the labour market needs graduates who are job creators and not job seekers. The main focus of the Institute was to design academic programs that produce job creators and not job seekers. Also, the Institute ensured the graduates acquire relevant and practical skills to enable them to excel in their careers and in the labour market.

#### (ii) Physical Infrastructure Development

The analysis shows that the available infrastructures are inadequate to cope with the changing Institute's operating environment. In order to address the challenge, the Institute has focused on improving physical infrastructures by continuing with the construction of the Information Resource Centre (IRC) and construction of two classroom and students hostels at Kisangara campus. It also plans to embark on improving infrastructures through soliciting funds from government of partners to facilitate construction of student's hostel and lecture theatres, diversification of sources of funds and proper use of internally generated funds to implement development activities.

#### (iii) Human Resources Management

The Institute human resource management Policies emphasize on the employment of optimum number of employees with the required skills. Currently, the Institute has 153 staff, among them 80 are academicians and 73 are non-academic staff. The standard teacher student ratio is 1:55 which the Institute is still operating under. To bridge the gap the Institute is using part time lecturers in order to ensure smooth operations, however the Institute obtained permit for recruiting 52 academic staff.

## (iv) Capacity and Application of ICT

For improvement of operations of the Institute efficient ICT application in both academic and administrative purposes is inevitable. The Institute is faced with a challenge of integrating ICT into its operations. To overcome this, the Institute has installed reliable Internet services for students, academic and administrative staff.

The Institute has the Student Information Management System (SIMS) and processes are under way to integrate the system with an accounting system so that to simplify the management of students' records and accounting operations. The Institute has also embarked in the use of electronic procurement through use of Tanzania National Electronic Procurement System (TANePS) which was later changed to National E- Procurement System (NeST) Tanzania and installed library management system KOHA in order to ensure efficient and effective use of the library. The Institute installed the government network and increased bandwidth in order to facilitate new developed systems of planning (PLANREP), accounting (MUSE), Government Asset Management Information System (GAMIS), Human Capital Management Information System (HCMIS), Government Electronic Payment Gateway (GePG) and Office of Treasury Registrar Management Information System (OTRMIS). The Institute will continue with its efforts of mainstreaming ICT in its operations especially in Kisangara campus where there are limited ICT infrastructural facilities.

## 2.9 PRINCIPAL RISKS, UNCERTAINTIES AND OPPORTUNITIES

#### 2.9.1 Risk Management and Internal Controls

The Board accepts final responsibility for risk management and internal control systems of the Institute.

#### 2.9.2 Risk Management

The Board uses Risk Management Framework and Risk Register to guide risk management of the Institute. The evaluation of Institute operation indicates that the Institute may face four types of risks which are stipulated in the table below and explanation that follows thereafter: -

Table 3: Key ISW risks

SN	Risk category	Risk title	Prepare and implement whistle blowing policy.     Sanction staff who abuses their power as per available rules and regulations			
1	Financial risk	ncial risk Possibility of misappropriation of funds				
2	Strategic risk	Possibility of change in market demand	<ul> <li>Capacity building to staff on developing and review of curricula.</li> <li>Capacity building to students on self- employment programs</li> </ul>			
		Possibility of providing low quality education	<ul> <li>Increase employment of academic staff</li> <li>Provide internship vacancies for the elite Institute graduates.</li> </ul>			

			Control measures (Mitigation)		
N Ri	isk category	Possibility of having low enrolment of students	<ul> <li>Building of infrastructure</li> <li>Improve customer care services</li> <li>Increase the number of academic programs.</li> <li>Increase advertisements in order to curb competition from sister Institutions.</li> <li>To review marketing reports quarterly</li> </ul>		
3	damage to the image (reputation) of the procuring entity  Possibility of cyber	inadequate research and consultancy activities  Possibility of potential damage to the image (reputation) of the procuring entity	Integrate reflormancy.     research and consultancy.     Conduct two research capacity building programs      Emphasis adequate time devoted for preparation  al Emphasis adequate time devoted for preparation		
	Possibility of employestrike Possibility of student		patches Restricting administrative privileges Updating systems and software Developing ICT Security Policy Adherence to rules, laws and regulations Record and handling grievances on time		
4	Compliance ris				

Source: Risk register 2022/23

## (i) Strategic Risks

The Institute is managing its strategic risks in order to achieve its set objectives. The following risks from the register are closely managed by the institute; Possibility of change in market demand, students cheating in examinations and plagiarism in research and projects, low enrolment of students and skills in research and consultancy.

## (ii) Compliance risks

The Institute complies with guidelines from the governing bodies such as PPRA, NACTE, TCU and government directives. In its register the risk of selecting a supplier who has no capacity of delivering the required output is closely monitored.

## (iii) Financial Risks

The Institute categorizes financial risks into three groups which are: -

#### (iv) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Institute is exposed to credit-related losses in the event of non-performance by counterparties to financial instruments. However, The Institute does not regard that there is significant concentration of credit risk. The Institute mitigates the credit risk by maintaining cash and cash equivalents with reputable financial institutions; and recovering staff debts in terms of the applicable regulations directly from the employee's salary.

The age analysis of trade and other receivables is as shown below: (Amounts in TZS)

	3 - 6 months TZS	Total TZS
30 June 2023 Trade and other receivables	956,552,701	956,552,701
30 June 2022 Trade and other receivables	591,406,051	591,406,051

The maximum exposure to credit risk is as shown below:

	30 June 2023	30 June 2022
	TZS	TZS
Cash and Cash Equivalents	2,721,051,734	2,248,979,873
Frade and Other Receivables	956,552,701	591,406,050
	3,677,604,435	2,840,385,923

## (v) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet obligations associated with financial instruments. The Institute manages its liquidity risk to ensure it is able to meet estimated expenditure requirements. This is achieved through prudent liquidity risk management which includes maintaining sufficient cash and cash equivalents.

The Institute's main sources of income are the annual budget allocation from the Ministry of Finance and Planning and other sources of income. The income is used to fund The Institute's operational and capital requirements. The annual budget is allocated by the Ministry in accordance with the provisions governing the Medium-Term Expenditure Framework (MTEF). The Institute uses Activity Based Budgeting approach with an extensive planning and governance process focused on the Strategic Plan to determine its operational and capital requirements. This is considered to be adequate mitigation for liquidity risk.

Table 4: Summaries of the maturity profile of financial liabilities

	1 to 3 months	3 to 12 months	Over 1 year	Total
	TZS	TZS	TZS	TZS
30 June 2023				
Payables	-	1,561,962,331		1,561,962,331
30 June 2022				
Payables	-	975,155,043	-	975,155,043

## (vi) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate because of changes in foreign exchange rates. Some of the Institute's operations utilize various foreign currencies and consequently, are exposed to exchange rate fluctuations that have an impact on cash flows and financing activities. Currency exposure arising from liabilities denominated in foreign currencies is managed primarily through the holding of bank balances in the relevant foreign currencies and accepting the local currency invoices only. The loss on foreign currency fluctuation during the year arose from the translation of bank balances.

## 2.9.3 Risk Policy, Risk Appetite and compliance

The risk policy defines the risk appetite and level of risk tolerance in various departments and units. Generally, the Institute has low risk appetite with regards to any potential threats that may hamper its capacity to deliver quality services to its customer and community.

The Institute has low risk appetite with risk that are related to fiduciary, reputation, compliance and quality while it maintains medium risk appetite with issues regards to Human resource and information technology.

## 2.9.4 Reliability of Accounting Records

The Institute adopted various systems such as MUSE, GePG and Billings system (SIMs) to minimize human errors and increasing reliability of accounting records. Furthermore, the Institute has competent staff who also upgrades their knowledge in accounting standards by attending seminars and workshops provided by the National Board of Accountants and Auditors (NBAA).

#### 2.9.5 Internal Controls

It is the task of the Management to ensure that adequate internal financial and operational control systems are developed and maintained on an on-going basis in order to provide reasonable assurance on effectiveness and efficiency of operations, safeguarding of the Institute's assets, compliance with applicable laws and regulations, reliability of accounting records, business sustainability under normal as well as under adverse conditions and responsible behaviours to all stakeholders.

Efficiency of any internal control system is dependent on the strict observance of prescribed rules and regulations. There is always a risk of non-compliance of such rules and regulations by staff. Whilst no system of internal control can provide absolute assurance against misstatement or losses, the internal control system is designed to provide the Board with reasonable assurance that the procedures in place are operating effectively. The Board assessed the internal control systems throughout the financial year ended 30 June 2020 and is of the opinion that they met accepted standards. The Board conducts risk and internal control assessment through the Audit Committee. Key elements of the system of internal control are as follows: -

## a) Delegation

The overall objectives of the Institute are approved by the Board of Governors, which delegates the day-to-day operations to Management for execution. There was a clear organization structure, detailing lines of authority.

## b) Budgets

Detailed annual budget emanated from the Institute's Strategic Plan was prepared by the Management for review and approved by the Board of Governors and Parliament of United Republic of Tanzania in June 2022.

## c) Competence

Staff skills were maintained both by a formal recruitment process and a performance appraisal system. Training needs of ISW were identified and necessary training both in house and external helps to strengthened staff skills and competences.

## d) Internal Audit

An Internal Audit Unit is in place and performed its functions as per requirements. The Unit assessed risks and reviewed controls over various functions and operations. The Unit ensured that recommendations to improve controls are followed up by the Management. The Head of Internal Audit reports functionally to the Audit Committee and administratively to the Rector in line with the mandate of the internal audit.

## 2.10 STAKEHOLDERS RELATIONSHIP

## 2.10.1 Stakeholder Relationships

The The Institute of Social Work is owned and supported by the Government through provision of subvention, Capital Development, and other charges. The Institute creates value to the Government by producing high quality and competent graduates to solve existing and emerging issues in the areas of social work, labour relations and human resources management.

The Institute has strong relationship with our stakeholders, the internal and external stakeholders include students, NACTIVET, TCU, suppliers, TRA, Ministry of Community

Development, Gender, Women and Special Groups (MoCDGWS-Parent Ministry), employees and others. The strong relationship results into improved quality of our graduates which in turn strengthen goodwill of the Institute and hence number of applicants increases yearly.

The Institute conducted the stakeholders' analysis in order to identify their needs. The results of the analysis identified 4 categories of stakeholders. The list of categories of the stakeholder with their expectation/interests and their influence against their interest of the Institute are provided in Table 5.

Table 5: Analysis of stakeholders Expectation

Sn	Stakeholder	Expectation (value we create)	Potential Effect
1	Customers	<ul> <li>Good and conducive learning environment e.g., good quality and spacious lecture rooms, spacious modern Library, computer laboratory, seminar rooms etc.</li> </ul>	
2	Suppliers	<ul> <li>Transparency in tender/jobs award</li> <li>Prompt settlement of claims</li> </ul>	Poor service delivery i.e., untimely deliveries     Low reputation of the Institute     uncalled for complaints from bidders
3	Employees	<ul> <li>Conducive, safe and comfortable working conditions</li> <li>Training ad career development</li> </ul>	<ul> <li>High labor turnover</li> <li>Increased resentment</li> <li>Job dissatisfaction and low morale</li> </ul>
4	Regulators	<ul> <li>Provision of quality and competence -based training</li> <li>Compliance with NACTE and other professional standards</li> </ul>	<ul> <li>Lack of recognition of the Institute programs and acceptance of the Institute graduates</li> <li>Lowering the credibility of the Institute</li> <li>Closure of programs</li> </ul>

Table 6: Analysis of stakeholders Expectation

Sn	Stakeholder	Expectation	Potential Effect		
1	Customers	Good and conducive learning environment e.g., good quality and spacious lecture rooms, spacious modern Library, computer laboratory, seminar rooms etc.	Decline of number of student's enrolment     Decline of the Institute income from course fees		
2	Suppliers	<ul> <li>Transparency in tender/jobs award</li> <li>Prompt settlement of claims</li> </ul>	<ul> <li>Poor service delivery i.e., untimely deliveries</li> <li>Low reputation of the Institute</li> <li>uncalled for complaints from bidders</li> </ul>		
3	Employees	<ul> <li>Conducive, safe and comfortable working conditions</li> <li>Training ad career</li> </ul>	<ul> <li>High labor turnover</li> <li>Increased resentment.</li> <li>Job dissatisfaction</li> <li>Low morale</li> </ul>		

Sn	Stakeholder	Expectation	Potential Effect	
		development		
4	Regulators	<ul> <li>Provision of quality and competence -based training</li> <li>Compliance with NACTE and other professional standards</li> </ul>	Institute graduates	

#### 2.10.2 Staff Welfare

## a) Employee relationship

Good relationship between employees and Management of the ISW was observed through feedback mechanism regarding staff complains. During the period under review there was no crisis reported. The Management of ISW, Workers' Council and Trade Unions (Tanzania Higher Learning Institutions Trade Union (THTU) and Researchers Academician and Allied Workers Union (RAAWU)) work together to ensure staff matters are dealt with timely.

## b) Disabled Persons and Gender Balance

#### Disabled Persons

The Institute has a disability policy that guide the Institute to gives equal opportunities to all persons irrespective of their disabilities experienced prior or during the course of their employment. Among the available opportunities are employment, training and promotion. ISW is an equal employer and as a matter of policy, recruitment processes are transparent and competitive. In case of applications for employment by persons with disabilities will be considered bearing in mind the aptitudes of the applicant concerned. In an event of members of staff becoming disabled, every effort shall be made to ensure that their employment with the Institute continues, and appropriate training is arranged. It is the policy of the Institute that training, career development and promotion in case of persons with disabilities should, as far as possible, be identical to that of other employees.

#### ii. Gender Balance

The Institute gives equal opportunities to persons irrespective of their gender in both employment and training. It gives equal access to employment opportunities and ensures that the qualified person is appointed to any given position without discrimination of any kind in accordance with its gender policy. The number of employees as at 30 June 2023 is as shown in Table 7 and distribution of staff per departments/ units as Table 8:

Table 7: Number of Employees per gender

Gender	Year	Percentage	Year	Percentage
	2023	%	2022	%
Male	95	57.6	76	54
Female	70	42.4	65	46
Total	165	100	141	100

Table 8: Distribution of staff per departments/ units

Departments / units		2023	11-00 - 235_00	2022		
	Male	Female	Total	Male	Female	Total
Academic				100000		· otal
Social Work Department	22	22	44	12	15	27
Human Resource Department	20	12	32	16	16	32
Labor Studies Department	11	4	15	11	3	14
Administration						
Accounting and Finance	6	4	10	6	4	10
Internal Audit	2	1	3	1	1	2
Human Resource	15	16	31	16	13	29
ICT	2	1	3	2	1	3
Library	3	6	9	2	7	9
Dean	1	3	4	1	2	3
Registrar	4	3	7	3	2	5
Legal	2	0	2	2	-	2
Planning	1	0	1	1		1
Public Relations	1	0	1	1	-	1
Procurement	2	1	3	7	1	3
Total	92	73	165	76	65	141

## c) Health and Safety

The Institute through Human Resources Department Administration facilitated staff training on Health and Safety at workplace. The training was conducted by Occupational Safety and Health Authority (OSHA). It's the policy of the Institute to ensure the trainings are conducted periodically to ensure staff health and safeties are priority.

#### d) Financial Assistance

The ISW Financial regulations provide with salary advance to the staff as a financial assistance to enable staff to overcome short-term liabilities. In addition, the Institute assists its staff to obtain loan from authorized bank.

#### e) Medical benefits

The Institute does not have any separate medical scheme. The Institute's employees subscribe to the National Health Insurance Fund which is taking care of medical consultation and treatment.

## f) Defined benefits plan

The institute employees belong to Public Social Security Service Fund and in addition the Institute has an incentive policy to pay retiring employees who have served for ten (10) years and above, an amount of TZS 40,000,000. In complying with IPSAS 25, the ISW has determined entitled employees as per the policy and provided for their benefit during the year under review.

#### 2.10.3 Staff Training

The Institute has in place a policy and programs guiding staff training. The Institute offers sponsorship to its employees both for short and long-term courses within and outside the country on the basis of staff training programme. It also facilitates and/or encourages its employees to acquaint with professional seminars and various workshops that are undertaken within and outside the Institute and the Country. For the financial year ended 30 June 2023, a total of 41 staff were sponsored to undertake further trainings at different levels at a total cost of TZS 47,144,963 as indicated in the Table 9 below:

Table 9: Number of staff sponsored for further studies during the year ended 30 June 2023

S/N	Level of Study	Academic		Administration		Total
		F .	M	F	M	
1	PhD	9	20			29
2	Master	2	1	2	1	6
3	Degree		-	3		3
4	Diploma			2		2
5	CPA		-	1		1
Tota	ľ	11	21	8	1	41

#### 2.10.4 HIV and AIDS Policy

HIV and AIDS is a potential challenge to the Institute and possess operational and health risk. ISW has adopted the following core principles as a basis for its HIV and AIDS policy: -

- a) It has HIV/AIDS sensitization programs aimed at providing preventive strategies against new infections among employees and students.
- b) Ensure employees and students living with HIV and AIDS are aware of their rights and that the rights are respected and protected.
- c) Provide care and support to employees and students living with HIV and AIDS.

#### 2.10.5 Owner of the Institute

The government of United Republic of Tanzania is the sole owner of Institute of Social Work

## 2.10.6 Stock Exchange Information

The Institute is not listed in the stock exchange market since it is a non-profit Institution as it only delivers services to the public.

## 2.10.7 Fight against corruption

The Institute has in place mechanisms to enables it fight against corruptions as it has an Integrity Committee that works to ensure staff work following code of ethics and conduct. It also sets in its budget funds to provide seminars and trainings conducted by Prevention and Combating Corruption Bureau (PCCB) to staff annually.

## 2.10.8 Corporate Social Responsibility

The Institute has conducted a number of Social Responsibilities during the year among them being: -

- Community work conducted to Maasai at Msomera village
- b) Community work conducted at Machinga complex after fire outbreak
- c) Community work conducted at Mpakani village
- Training to Bodaboda and housekeeping.

## 2.10.9 Key Strength and Resources

The Institute has the following key strengths and resources, some are tangibles and others are intangibles: -

## (a) Board of Directors

The Institute has an effective Board of Governors that serves as the focal point and custodian of corporate governance. It does provide direction and oversight to Management and employees. The Board's roles and responsibilities included Policy Development, Strategic Planning, and Financial and Operational oversight. Generally, Board members are effective and responsible leaders.

## (b) Business and Regulatory Instruments

The governance process is being effective due to the presence of various Law, policy, and guideline. In the discharge of its functions, the Institute is guided by the establishment Act and other respective Regulations, staff regulations, financial regulations, Standing Orders for the Public Service. These instruments were key in the Institute's discharge of its functions judiciously and fairly during the financial year under review.

#### (c) Human Resource

The Institute has skilled and experienced employees who are considered as a key resource in pursuing its business objectives and continues to encourage open and honest communication in decision making. As at 30 June 2023, the Institute had 165 staff (2021: 141 staff) in various operational areas among them 92 (55.8%) are male while 73 (44.2%) females. Details of the key staff educational are tabulated as follows.

Table 10: Number of staff by level of educations and gender

SN.	Qualification	Academic staff F	Administration staff			Total
			M	F	М	
1	PhD	9	14	1	1	25
2	Master degree	33	42	10	15	100
3	Postgraduate Diploma		-	1		1
4	Bachelor Degree	9	5	9	14	37
5	Professional Qualificativo (CPA, CPSP etc.)	1	-	3	4	8

#### (d) Financial Sustainability

The Institute financial resources include funds generated from internal sources (fees and other revenues), government subvention and development partners. The funds enable it to meet its short- and long-term obligations. The Institute's internal revenues have been increasing yearly due to increase in student's enrolment and capacity of its infrastructures. The government has also strengthened its support of Institute activities by providing funds for Personal Emoluments (PE), Other charges (OC) and Capital Development (CD). Internal revenue has increased by 13.5% from TZS 5,806,407,626 (2021/2022) to TZS 6,559,526,109. (2022/2023). The Internal revenue of TZS 6,559,526,109 for 2022/2023 comprises of other revenue TZS 6,425,411,020 (Tuition fee TZS 5,911,608,423 and other income of TZS 513,802,597): and fines and penalties TZS 134,115,089.

#### (e) ICT Application Systems

The Institute continues to invest in advanced technology so as to realize operational excellence and better service delivery to our customers. Most of the Institute's operations have been automated by acquisition of accounting system (Pastel), Student Information Management System (SIMS), accountings Package MUSE which is integrated with Government electronic Payment Gateway (GePG), GAMIS, e-Office, HCMIS, OTRMIS, PlanRep, Government Mailing System and GACS. The Institute has stable internet connectivity from Government authorities including Tanzania Telecommunications Company Limited (TTCL) and TERNET and it has ICT steering Committee to monitor ICT activities.

#### 2.10.10 Policies, guidelines Regulation and Manuals for safeguarding Institute properties

The Institute prepare, review and uses various policies, guidelines, regulation, and manual, to facilitate implementation of its mandate. These policies, guidelines, regulation, and manual are reviewed regularly as may be directed by the authorities and whenever need arises. These

polices are used as an important tool for directing day to day activities, performance measurements and internal control. These policies, guidelines regulation and manual include quality assurance policy, ICT policies and guidelines, Research and consultancy policy, Risk policy, HIV/AIDS policy, financial regulation, accounting manual, and client service charter.

## 2.10.11 Organizational structure, system, and processes

The Institute organization structure comprises Board of governors, Rector, Deputy Rectors (Academic Research and consultancy and Planning Finance and administration), Head of departments and units. The Institute has one campus at Kisangara Headed by Campus Manager. A three-way communication system is in use with information flowing in all directions; top-down, bottom-up and laterally.

## 2.10.12 Institution collaborations, networking, and partnership

The institute maintains internal and external links and collaborations with many other Institutions from Tanzania and outside such as NORHEAD-Norway, TAYOA, KOICA and Coca-Cola Kwanza Limited. Makerere University -Uganda, Rwanda University, University of Carinthia-Austria, Africa-Austria University Network (Afri-UniNet).

#### 2.10.13 Environmental Control Programme

The Institute believes that environmental awareness plays a vital role in Teaching and Learning. Public education inculcates the habits of preservation and conservation of nature in the public. The Institute learning and teaching environment is very important in ensuring the quality of the graduates are of top notch. This includes having good quality assurance units which ensure the teaching and learning environment is conducive as well as having a strategic plan with clear target and performance indicators regarding teaching and learning environment.

#### 2.10.14 Events after Reporting Period

There were no material event adjusting or non-adjusting, which have occurred between the reporting date and the date when financial statements were authorized for issue.

## 2.11 MAJOR ACTIVITIES UNDERTAKEN BY THE INSTITUTE.

During the year, the Institute invested heavily in building infrastructures to accommodates increases in students, it constructed classrooms at Kisangara, finalized administrations block at Main campus to accommodates staff office, and paid various staff benefits to motivates staff morale, details is provided under Table 11 below: -

Table 11: Major activities undertaken during the year

able 11: Major activities under taken as	•		2022
Agreed to a second and the second an	Note	2023	
V		2,502,903,359	2,318,245,106
Item	22	2,502,700,775	5,563,594,375
Use of Goods and Service	23	6,387,638,775	634,218,973
Wages, Salaries and Employee Benefits		717,226,061	
Work in Progress	-   8	9,607,768,195	8,516,058,454
Total			

# 2.12 CAPITAL STRUCTURE AND TREASURY POLICIES

## 2.12.1 Capital Structure

The Institute is whole owned by the Government and the capital of the Institute compromises of shareholders' fund. The Institute has not acquired any Loan to facilitate its operations and as well there is no Interest paid to any Institution as loan Interest, the main source of financing the Institute is Tuition fee from students hence the long and short terms plan of the Institute is to Increases number of students by building more lecture theatres and classrooms, this will increases revenue of the Institute to finance its operations, in additional the Institute has developed various funds raising proposal to the government to request for fund to help building of lecture theatres and student hostels.

No changes were made in the objectives during the year ended 30 June 2023.

No changes were made in the day		30 June 2022
	30 June 2023	TZS
	TZS	
	39,120,822,656	39,120,822,656
Taxpayer`s Fund	17,566,739,656	15,692,905,834
Accumulated Surplus	56,687,562,312	54,813,728,490
Total capital		

## 2.12.2 Capital management.

The capital of the Institute is comprised of accumulated surplus TZS 17,566,466,957 and Taxpayer Fund TZS. 39,120,822,656. The Institute is whole owned by the Government and the capital of the Institute compromises of shareholders' fund. The Institute has not acquired any loan to facilitate its operations and as well as there is no Interest paid to any Institution as loan Interest. The primary objective of the Institute capital management is to ensure that it maintains strong assets base in order to support its objectives and optimize achievement of stakeholder' expectation.

## 2.12.3 Treasury Policies and Objectives

The Institute design, implements and monitors all arrangements for the identification, management and controls of the following's treasury management risks.

## a) Liquidity Management

The Institute ensure it has sufficiency cash to meet its short terms obligations when fall due, the financial regulation of the Institute limit petty cash to the tune of One Million while the bank accounts remain with cash limit to support the daily settlements.

## b) Exchange rate management

Foreign currency risk is managed at an operational and it is monitored by the directorate of finance. Losses that arise from foreign liabilities are managed through timely payment of outstanding liabilities. During the year the Institute assessed its exchange rate risk and, in its opinion, there are no risks involved

## c) Credit management

The risk of failure by counterparty to meet its contractual obligations as results of the counterparty's diminished creditworthiness. The policy of the Institute is to pay the creditors within seven days of receiving the invoice after the inspection of invoices and attachments is completed. During the year the Institute assessed its creditors, and, in its opinion, all creditors are manageable.

## d) Debtors' management

The main source of debtors at the Institute is student's fee, to manage it the Institute has designed a policy of ensuring students fee is divided into four instalments of which each instalment is demanded before examinations session. This policy has helped to ensure students fee are paid on time. During the year the Institute assessed its debtors, and, in its opinion, all debtors are manageable.

## 2.13 ACCOUNTING POLICIES AND JUDGEMENT

The accounting policies used in preparing the financial statements have been disclosed in Note 6 to the financial statements. These policies are all considered to be critical to an understanding of the performance and financial position of the Institute and are subject to annual review to ensure continuing compliance with International Public Sector Accounting Standards (IPSASs). The financial statements have been prepared using International Public Sector Accounting Standards (IPSASs) on accrual basis issued by International Public Sector Accounting Standards Board (IPSASB) and the requirements of the:

- i) Treasury circulars and guideline issued from time to time.
- ii) Provision of section 30(2) of the Public Finance Act CAP 348 (R.E 2020)
- iii) Tanzania Financial reporting Standards (TFRS 1)
- iv) Public procurement Act 2011 and its regulations

## 2.14 KEY PERFORMANCE INDICATORS

Key Performance indicators (both financial and non-financial) were used by the Institute to assess the Institute's performance. The indicators derived from the Institute's Strategic Plan were used to assess actual performance against strategic objectives. A brief analysis of the performance indicators is shown in table 12 below:

Table 12: Key Performance Indicators

Objective	Strategy	Target	Performance Indicators	2022/23	2021/22
Accessibility and Quality of academic programs offered by the Institute Enhanced	Demand- driven academic programs established	Three (3) academic programs established by June 2026	Number o academic programs	approval of the curriculum for Early Childhood Care and	approved to offer two academic program which are Basic Technician Certificate in Community Work with Children and Youth and its Technician
		Curriculum review of all programs conducted by June 2025	Number of curriculums reviewed		Certificate.  Curriculum review of all 22 academic programs was approved by NACTVET.
		Ten (10) innovation programs conducted by June 2026	Number of innovation programs conducted	unearth 17 groups of young innovators of which 15 participated in digital innovation challenge at Institute level and 2 were approved for scrutinization at national level. The Institute in collaboration with Digital Opportunity Trust (DOT) conducted conference that was attended by 243 youths to enhance awareness in digital innovation among youth	The Institute conducted three (3) innovation programs which are capacity building to students on how to be innovative, incubation of two students' innovation ideas and signed MoU with DoT to implement daring for shift in enhancing digital skills to 8,000 graduates.
		attend	1	in Dar es Salaam region.  Allocated 79 students into apprenticeship programs. Twelve of the	The Institute facilitated 56 students to be placed in various internship agencies.

Objective	Strategy	Target	Performance Indicators	2022/23	2021/22
				private agencies to ge hands on training in lir with their professions.	ts ne
Accessibility a	Teaching an learning environment improved	rooms Kisangara Campus constructed and furnishe by June 2026	at lecture room constructed an furnished a Kisangara campu	of Construction of classrooms was not planned for during the classrooms the classrooms was not planned for during the classrooms.	of two (2) classroom and two (2) staff office in Kisangara campu costing T2: 210,682,380.00. with capacity or accommodating a total of 500 students and six
Quality of academ programs offered the Institu Enhanced	by environment	IRC building phase eight (VIII) constructed		The Institute accomplished the construction of IRC building phase VIII. Four (4) classrooms with capacity of 800 students, thirteen (13) offices for 60 staff were completed. Activities conducted include plumbing, electrical, lift, ICT and finishing.	financial year 2021/22 the construction of IRC phase VII was at 80% of completion. Activities that were on-going are finalizing the installation of ICT facilities, electricity, plumbing, internal walls, elevator and finishing's. It is expected the construction will be finished by end of the first quarter of the
		Increase number of Books in the library	1,000 books purchased	The Institute procured 429 books during the year.	financial year 2022/23.  The Institute did not plan to procure books in the financial year 2021/22.
		conference rooms at the Institute main campus constructed and furnished	Number of conference facilities in place and furnished	The Institute finished construction of one conference facility during the year.	The Institute is finalizing the construction of IRC building phase VIII and one (1) conference facility has been designated.
ccessibility and		Institute Hostel, classrooms and Counselling Centre at the Institute main campus by 2023	Rehabilitated buildings	stari quarters buildings.	The Institute fully rehabilitated its Counselling Centre. The funds for the activity amounting to TZS 34,057,455.00 were obtained from Korea International Cooperation Agency
ccessibility and uality of academic ograms offered by e Institute hanced	mainstreame d in teaching ( and learning renvironment	System in six (6) lecture rooms at the	procured and installed Public Address System	The Institute procured and installed CCTV cameras and public in address systems in four tables.	(KOICA).  The Institute installed public address systems in two (2) lecture rooms that can accommodate students each. It also installed 6 CCTV

Objective		Strategy	Target	Performance Indicators	2022/23	2021/22
			procured and installed by June 2024			cameras in Library and server room.
			Five (5) special needs computers at the main Campus installed by June 2026	Number of Special Needs computers	The Institute is in the process of procuring two (2) tricycles 'Bajajis' to support students with special needs.	Bought equipment's for students with special need i.e., one (1) wheelchair; talking computer software to use in 4 computers.
Research, Consultancy Publications Enhanced	and	Links and partnership strengthened	Three (3) links and partnership established by June, 2024	Number of links and partnership established	The Institute continued with two (2) partnership projects with Carinthia University and Norwegian Program for Capacity Development in Higher Education and Research for Development (NORHED). It also entered into MoU with Children in Crossfire.	The Institute has two (2) partnership projects. The partnership is with Carinthia University and Norwegian Program for Capacity Development in Higher Education and Research for Development (NORHED).
		Conduct demand- driven research, consultancy, and short courses.	Publish Journal and books by June 2020.	Two (2) books produced	Published six academic papers in the Institute of Social Work Journal Volume 2 (1), 2023 (Hard copy with ISSN 1821-7494 and Electronic Copy with ISSN 2738-9057). In addition, one paper was published in the Journal of Education Technology and Online Leaning. 6 (2), 2023 pp 362-383.	A chapter in a book titled How Can Tanzania move from poverty to prosperity ISBN 9789976605850 was published. The Institute is also finalizing one book manuscript titled "Effective Management of Social Agencies in Tanzania".
		,	To conduct short term training programs annually	Ten (10) short term training programs established annually	Conducted eleven (11) short courses in areas of customer care, grievances resolution, code of conduct, mental health, effective disciplinary handling procedures, guidance and counselling and emotional intelligence.	The Institute conducted ten (10) short courses on Guidance and Counselling, positive parenting skills, and another on labour relation.
Research, Consultancy Publications Enhanced	and	Research and publications activities strengthened	Forty (40) research projects conducted and disseminated by June 2026	Number of research projects conducted and disseminated	Data collection in progress on research titled: Barriers to Help Seeking Behaviour among Children Who Experience Sexual Violence in Tanzania: The Case of Dar es Salaam, Tanga and Coast Regions.	The Institute disseminated two (2) research projects which were (i) "Eradicating Sexual Violence among Higher Learning Students in Tanzania: The role of social media and (ii) "Realization of Decent Work Objectives in Small and Medium Enterprises (SMEs) in Tanzania.

Objective	Strategy	Target	Performance Indicators	2022/23	2021/22
	Consultancy activities enhanced	Thirteen (13) consultancies conducted by June 2026	Number of consultancies conducted	Capacity program was conducted, and it conducted consultancy activity focusing on the Independent Evaluation of Mtoto Kwanza Project in Tanzania under Children in Crossfire.	The Institute conducted two consultancies for the financial year 2021/22. Also, in Kisangara campus the Institute conducted a one (1) year consultancy program of childhood care and development to mother caregivers to SoS children village in Mwanza and Dar es Salaam.
Image and visibility of Institute Strengthened	Marketing of Institute products enhanced	Twenty (20) advertisement and marketing programs conducted by June 2026	Number of advertisement and marketing programs	Conducted 28 TV advertisements, 222 radio advertisements, 222 radio advertisements, issued 3,700 brochures, sixteen (16) education theme programs on issues like Gender based violence and its contribution to spreading of HIV, impacts of single parenting to Children, parenting and family instability and the contribution of SGR project to economic revolution in Tanzania. Also, four (4) exhibitions and Education to Women Food Vendors, education, and counselling at Kibiti Boys Secondary School, TCAA , TBS and Youth Digital Summit were conducted.	Promoted, through marketing, advertisement, and publications ISW activities using 7 TV, 75 radio advertisements and 3,908 brochures. In addition, five (5) education theme programs were conducted and ISW also participated in three (3) exhibitions which are TCU, NACTVET and Higher learning education.
Governance and Management of Resources Enhanced	Institute human resource capacity enhanced	Recruitment of seventy-three (73) staff (Main and Kisangara Campus) facilitated by June 2026 Fifty (50) staff	Number of staff recruited  Number of staff	Recruitment of 52 academic staff was facilitated. Among them 27 reported on duty a further 25 are expected to report in the first quarter of 2023/24.  The Institute facilitated a	The Institute recruited a total of nine (9) staff of which 6 are academicians and 3 are administrative. Among them 3 are females and 6 are males.
		to attend long term training facilitated by June 2026	facilitated in long term training	total of 44 staff in long term training. Among them 29 PhD, 6 Masters, 4 bachelor's degree, 3 Diploma, 1 CPST and 1 CPA.	The Institute continued to support 38 staff in long term training programs, 31 in PhD training and 7 in master's degree training.
		To achieve NACTE's Teacher- Student Ratio (1:25) Standard by June, 2020	Lecturer student ratio reduced to 1:25	The Institute recruited 27 academic staff and improved the lecture student ratio to 1:48 from 1:51 in the previous year.	The Institute recruited a total of six (6) academic staff and obtained recruitment permit for recruitment of further 52 academic staff. The

Objective	Strategy	Target	Performance Indicators	2022/23	2021/22
					expected academic staff will improve the lecturer student ratio significantly.
		Ensure all staff are provided with necessary working tools/facilities by June 2026	Percent of Staff facilitated with working equipment	Procured ICT equipment i.e., 40 desktop computers, 11 tablets, 22 laptop computers and two heavy-duty printers.	The Institute procured computers for staff and office furniture that are OSHA approved in order to ensure healthy working environment.
		Attendance of short terms training (seminar, conference, and workshop) to all staff facilitated by June 2026	Number of staff facilitated in short term training	Forty-five staff was facilitated in short course training. Further to that training on CBET to all academic staff was conducted and another to all staff on issues of corruption, gender-based violence and NCD's was conducted.	The Institute facilitated a total of 101 staff in short course trainings, workshops and professional trainings on accounting, auditing, CBET, tax issues, MUSE, records management, Library, project management, Competency-based Education and Training (CBET), Research and consultancies.
Governance and Management of Resources Enhanced	Institute human resource capacity enhanced	Ensure 100% provision of recurrent running costs by June 2026	Percentage of recurrent cost covered	The annual recurrent costs were provided as planned. The costs covered for utilities, staff entitlements, and security, cleaning services, insurance, leave and travels.	The Institute covered utility bills, salary expenses, leave pay and other staff allowances.
	Institute's financial sustainability strengthened	Four (4) project proposals for funding secured by June 2024	Number of project proposals prepared	The proposal requesting of funds from donors was prepared. The Institute receive donation of TZS 16,000,000/= from Tanzania Communication Regulatory Authority (TCRA) for purchases of two (2) tricycles 'Bajajis' to support students with special needs.	The Institute prepared project proposals for construction of lecture theatre and students' hostels. These proposals were submitted to the Ministry of Community Development, Gender, Women and Special groups for further procedures.
		Enrolment from 4,500 to 8,000 increased by June 2026	Number of students increased	The Institute enrolled a total of 5,341 students during the year which is an increase of 13.3% from 4,712 in 2022/23.	The Institute enrolled a total of 4,712 as compared to 2,505 students enrolled in 2020/21.
	Internal control mechanisms strengthened	100% of ISW Policies, Operational Manuals and Regulations reviewed by	Percentage of review of ISW Policies, Operational Manuals and Regulations	Research agenda, training policy, library policy, anti-plagiarism policy and ICT security policy were prepared and approved.	The Institute developed ICT security policy. Other policies that were on progress are repair and maintenance policy, risk policy and ant-

Objective	Strategy	Target	Performance Indicators	2022/23	2021/22
Implementation of National Anti- Corruption Strategy Enhanced and Sustained	corruption strategy mainstreame d	Two (2) awareness programs on anti-corruption to members of Board of Governors facilitated by June, 2026	Number awareness programs facilitated members of Board of Governors	The Institute conducted awareness program to its staff on issues of corruption and gender-based violence.	The Institute conducted capacity building to the Board of Governors and Secretariat on issues of good governance, conflict of interest and issues of transparency.
HIV & AIDS and Non- communicable Diseases (NCDs) infection reduced and supporting services improved	ISW response to HIV/AIDS and NCDs intensified	HIV/AIDS testing and counselling services to 5,000 ISW members and neighbouring community conducted by June 2026	Number of people tested and counselled HIV/AIDS	The Institute conducted awareness sessions on issues of HIV/AIDS to new students and the community. Among the participants 65 voluntarily tested for HIV/AIDS and no one tested positive.	Provision of education, counselling, and psychosocial services to 1,132 community members such as children, street vendors and primary school students.
		Five (5) staff sports and recreation events (Bonanza) facilitated by June, 2026	Number of sports bonanzas	The Institute staffs have a program of attending physical exercises every Saturday. During the year football team participated in SHIMUTA competitions.	The Institute conducted a sport bonanza on celebration of the new year. It also procured sports gears for its staff and conducted two sports games.

Source: Institute of Social Work Strategic Plan 2021/22-2025/26

# 2.15 APPROPRIATION OF SURPLUS /RESERVE

The Institute is a not profit oriented hence it does not declare dividend and if any surplus is generated it finances future operational and development activities.

# 2.16 CORPORATE GOVERNANCE MATTERS

# 2.16.1 Corporate Governance Statement

The Board of Governors of the Institute consists of ten (10) Governors. Apart from Rector, no other Governors hold executive position in the Institute. The Board takes overall responsibility for the Institute, including responsibility for identifying key risk areas, considering, and monitoring academic matters, considering significant financial matters, and reviewing the performance of management. The Board is also responsible for ensuring that a comprehensive system of internal control, policies and procedures is operative, and for compliance with sound corporate governance principles.

The Board is scheduled to meet on quarterly basis. The Board delegates the day-to-day management of the business to the Rector assisted by Deputy Rectors and management team. Management team is invited to attend Board meetings and facilitates the effective control of all the Institute's operational activities, acting as a medium of communication and coordination

between departments and units. The Institute is committed to the principles of effective corporate governance. The Governors also recognize the importance of integrity, transparency, and accountability. During the year the Board had sub-committees to ensure a high standard of corporate governance throughout the Institute. These are Audit, Academic, Planning and Finance and Staff Development.

# 2.16.2 Membership of the Board of Governors

The Board of Governors of the Institute consists of eleven Governors. The Board met five times during the reporting year (four ordinary and one extra ordinary) and endorsed admission of students for the academic year 2022/23, approved students' examination results, academic prospectus, appointment of the external examiners, Annual Procurement Plan 2022/23 and its review, Annual and quarterly implementation Reports of Procurement Plan 2022/23, Statement of Financial Performance for 2022/23, budget and budget review of 2022/23, quarterly financial performance reports for 2022/23, Performance contracts for 2022/23, Performance contracts implementations reports for 2022/23, quarterly budget implementation reports for 2022/23, approved audited Financial Statement 2022 and endorsed recruitment of 27 new staff. Also approved confirmation and promotion of employees, transfers, long-term training, and verification of academic certificates.

Table 13: List of Board Members

S/N	Name	Gender	Position	Age	Appointed	Tenure Expiry	No of meetings	Qualification	Nationality
1.	Hon. Sophia M. Simba	Female	Chairperso n	73	13-04-22	12-4-25	5	Master of Community Development	Tanzanian
2.	Dr. Joyce E. Nyoni	Female	Secretary	54	11-04-22	10-4-25	5	PhD in Sociology	Tanzanian
3	Dr. Adolf B. Rutayuga	Male	Member	60	11-04-22	10-4-25	3	PhD in Education	Tanzanian
4.	Dr. Lulu S. Mahai	Female	Member	48	11-04-22	10-4-25	4	PhD in Education	Tanzanian
5.	Mr. Privatus C. Kihanga	Male	Member	64	11-04-22	10-4-25	5	MA in Political Science and Public Administration	Tanzanian
6.	Ms. Maida W. Juma	Female	Member	52	11-04-22	10-4-25	5	Bsc. Marketing	Tanzanian
7.	Mr. Mark E. Mulwambo	Male	Member	45	11-04-22	10-4-25	1	LL.M in Democratic Governance and Rule of Law	Tanzanian
8.	Ms. Alesia A. Mbuya	Female	Member	47	11-04-22	10-4-25	4	LL.M in International Development Law and Human Rights	Tanzanian
9.	Dr. Nandera	Female	Member	49	11-04-22	10-4-25	4	PhD in Social	Tanzanian

S/N	Name	Gender	Position	Age	Appointed	Tenure Expiry	No of meetings	Qualification	Nationality
	E. Mhando							Anthropology	
10	Dr. Fidelice M. Mafumiko	Male	Member	60	11-04-22	10-4-25	4	PhD in Science Education	Tanzanian
11	Ms. Jane John	Female	Member	31	15-06-2022	01-7-23	4	Student BA in Human Resource Management	Tanzanian

# 2.16.3 Committees of the Board of Governors

There were four Committees of the Board. The composition and responsibilities of each committee were as hereunder.

# a) Academic Committee

The list of Academic Committee members as at 30 June 2022 is as shown in Table 14.

Table 14: Members of the Academic Committee of the Board

S/N	Name	Position	Qualification	No of meetings	Responsibilities
1.	Dr. Fidelice M. Mafumiko	Chairperson	PhD in Science Education	3	Responsible for advising the Board on academic issues
2.	Dr. Lulu S. Mahai	Secretary	PhD in Education	3	relating to technical,
3.	Dr. Joyce E. Nyoni	Member	PhD in Sociology	3	regulation and compliance to Government, NACTVET
4.	Mr. Privatus C. Kihanga	Member	MA in Political Science and Public Administration	3	and TCU standards and directives.
5.	Ms. Jane John	Member	Student- bachelor's degree in human resource management	2	

The Committee met four times during the year and discussed academic issues relating to technical, regulations and compliance. It approved admission of students for the academic year 2022/23, establishment of the department of psychology, anti-plagiarism policy, and library policy, admission report of March intake, examination regulations and academic prospectus and appointment of the external examiners.

It also reviewed, deliberated, and recommended for approval of examination results for the year 2022/23 including appeals, postponements, deferred and special examinations.

# b) Audit Committee

The list of Audit Committee members as at 30 June 2023 is as shown in Table 15.

Table 15: Members of the Audit Committee of the Board

S/ N	Name	Position	Qualification	No of meetings	Responsibilities
1	Mr. Mark E. Mulwambo	Chairperson	LL.M in Democratic Governance and Rule of Law	4	Responsible for advising the Board on all matters on the internal
2	Ms. Alesia A. Mbuya	Secretary	LL.M in International Development and Human Rights	2	controls, risk management and good governance.
3	Dr. Lulu S. Mahai	Member	PhD in Education	6	-
4	CPA. Sayumwe B. Kayanda	Member	CPA (T)	5	
5	CPA. Mohamed M. Nussra	Member	CPA(T)	6	

The Committee met six times during the year under review. During the meetings the quarterly internal audit reports were discussed which assessed internal controls, risk management, and good governance of the Institute. It also approved Internal Audit annual plan 2022/23, Internal Audit Manual, Internal Audit strategic Plan, Reviewed Internal audit Charter and Risk register. The committee approved ISW Financial Statement 2021/22 to be submitted to CAG, Conducted Entrance and Exit meeting with CAG and received and discussed Audit Report for the year 2021/22 from CAG and commended the Management for obtaining a clean audit opinion.

# c) Planning and Finance Committee

The list of Planning and Finance Committee members as at 30 June 2022 is as shown in Table 16.

Table 16: Members of the Planning and Finance Committee of the Board

S/N	Name	Position	Qualification	No of meetings	Responsibilities
1	Dr. Adolf B. Rutayuga	Chairperson	PhD in Education	4	Responsible for advising the Board on all financial
2	Dr. Joyce E. Nyoni	Secretary	PhD in Sociology	3	and planning issues to
3	Dr. Fidelice M. Mafumiko	Member	PhD in Science Education	2	ensure financial sustainability and the
4	Ms. Maida W. Juma	Member	BSc. Marketing	5	highest standards of financial management controls.

The Committee met five times during the year under review. During the meetings the procurement, budget and financial management issues were discussed. The Committee reviewed and approved 2023/24 budget, 2022/23 budget review, 2023/24 Annual Procurement Plan, 2022/23 Annual Procurement Plan review, quarterly implementation Reports of Procurement Plan 2022/23, Statement of Financial Performance for 2022/23, and quarterly financial performance report for 2022/23, Performance contracts for 2022/23, Quarterly Strategic Plan/Performance contracts implementations reports for 2022/23 and annual Strategic Plan implementation report for 2022/23.

# d) Staff Employment, Development and Disciplinary Committee

The list of Staff Employment, Development and Disciplinary Committee members as at 30 June 2022 is as shown in Table 17.

Table 17: Members of the Staff Employment, Development, Disciplinary Committee of the Board

S/N	Name	Position	Qualification	No of meetings	Responsibilities
1	Mr. Privatus C. Kihanga	Chairperson	MA in Political Science and Public Administration	4	Responsible for advising the Board on all matters concerning with staffing, employment, discipline,
2	Dr. Joyce E. Nyoni	Secretary	PhD in Sociology	3	and human resources
3	Dr. Nandera E. Mhando	Member	PhD Social Anthropology	4	development.
4	Ms. Maida W. Juma	Member	.BSc. Marketing	3	
5	Mr. Mark E. Mulwambo	Member	LL.M in Democratic Governance and Rule of Law	2	

The Committee met four times during the year under review. During the meetings employees` matters and policies were discussed. It recommended for approval of confirmation, Recategorization, Disciplinary matters, promotion of employees, transfers, long-term training, and verification of academic certificates.

The committee also endorsed people with disability policy, incentive scheme, organization structure, committee charter and filling positions of directors as per approved organization structure.

# 2.17 COMMITMENTS

The Institute commits funds that arises from contractual obligations and pays for commitments when invoices are raised. As at 30 June 2023 the Institute commitments amounted to TZS 1,956,964,693 as illustrated in Note 32.

# 2.18 STATEMENT OF COMPLIANCE

The Report by Those Charged with Governance is prepared in compliance with the Tanzania Financial Reporting Standard No. 1 (TFRS No. 1) as issued by the National Board of Accountants and Auditors (NBAA) which became effective from 1 January 2021. The Institute's financial statements have been prepared in compliance with the International Public Sector Accounting Standards (IPSASs) as issued by the International Public Sector Accounting Standards Board (IPSASB).

# 2.19 APPROINTMENT OF AUDITOR

The Controller and Auditor General is the Statutory Auditor of the Institute of Social Work (ISW) by virtue of Article 143 of the Constitution of the United Republic of Tanzania as amplified under Section 10(1) of the Public Audit Act No. 11 of 2008. However, in accordance with section 33(1) of the Public Audit Act No 11 of 2008 M/s KEPLER Consultant with NBAA Registration number PF 250, Tax Identification Number (TIN) 116-257-238 of P.O Box 33310 Mlimani City, Office Park, Block 4, First Floor, Sam Nujoma Road, Dar es salaam was appointed by the Controller and Auditor General (CAG) to be an auditor of the Institute of Social Work (ISW) for three years effective from financial year 2022/23 to financial year ending on 30 June 2025. and is eligible for reappointment.

# 2.20 RESPONSIBILITY OF THE AUDITOR

The Controller and Auditor General (CAG) has a statutory responsibility to report to the stakeholder as to whether, in his opinion, the financial statements of the Corporation present fairly the financial position, financial performance and cash flows for the year then ended in accordance with the International Public sector Accounting Standards (IPSASs), the Tanzania Financial Reporting Standard (TFRS 1) and in the manner required by the National Social Welfare Training Institute Act No. 26 of 1973 and Miscellaneous Amendments Act No. 3 of 2002 which received Presidential assent on 14 December 2002 and the Public Finance Act, Cap. 348.

# 2.21 STATEMENT OF RESPONSIBILITY BY BOARD OF GOVERNORS

The Board of Governors accept responsibility for the maintenance of accounting records, which may be relied upon in the preparation of the financial statements, pursuant to the National Social Welfare Training Institute Act No. 26 of 1973 and Miscellaneous Amendments Act No. 3 of 2002. Furthermore, Those Charged with Governance accept responsibility for the financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with the International Public Sector Accounting Standards (IPSAS), the Public Finance Act, Cap. 348, NBAA's Pronouncements, and the requirements of the National Social Welfare Training Institute Act No. 26 of 1973 and Miscellaneous Amendments Act No. 3 of 2002.

Therefore, the Board of Governors are of the opinion that the financial statements of the Institute give a true and fair view of the Institute's state of the financial affairs and of its operating results for the year ended 30 June 2023.

# 2.22 POLITICAL AND CHARITABLE DONATIONS

During this year the Institute donated TZS 2,640,000.00 of which TZS 2,000,000 was for supporting NACTIVET Gala Dinner and TZS 640,000 facilitated blood donation exercise. There was no political donation during the year.

# 2.23 Related Party Transactions

The entity regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over the entity, or vice versa. ISW is an academic Institution owned by the Government and operates under the Ministry of Community Development, Gender, Women and Special Groups (MoCGWGs).

# Key Management Personnel and Board Remunerations

During the year under review the Institute did not conduct any business with key management personnel and Board members as well as their associates and companies.

Key management short term benefits which were paid during the year included salaries, allowances and social security contributions which amounted to TZS 1,552,265,090 (TZS 1,381,827,890: 2021/22). The personnel include both permanent employed and board members. During the year there were 22 permanent employees, 11 Board Members and two co-opted Board Members.

Table 18: key Management Personnel and Board Remunerations

	30-Jun-23	30-Jun-22
W W	TZS	TZS
Key Management remuneration		
Salaries	1,044,612,000	886,392,000
Allowances	233,480,960	255,960,000
Social security contribution	156,691,800	159,550,560
Sub total	1,434,784,760	1,301,902,560
Board of Governors remuneration		
Board fees	85,000,000	50,870,000
Board allowances	32,480,330	29,055,330
Subtotal	117,480,330	79,925,330
Grand Total	1,552,265,090	1,381,827,890

Payments to Board members and executives are paid in accordance with the Government Standing Orders and the approved human resources management policy and incentive scheme of the Institute of Social Work.

Payments to Management personnel, Board members and executives were paid in accordance with the Government Standing Orders and the approved Human Resources Management Policy and Incentive Scheme of the Institute of Social Work. Related party transactions are disclosed in note 30 of the financial statements.

# 2.24 SERIOUS JUDICIAL ISSUES

There was no prejudicial issue during the period under review.

# 2.25 SOLVENCY

The Board has reviewed the current financial position of the Institute. On the basis of the review, the members of the Governing Board are of the opinion that the Institute's position is as expressed in the Financial Statements and that it has been prepared on an on-going concern basis. The Institute has enough resources to enable it to run its operations for the foreseeable future.

# 2.26 Supplementary information on financial statements

# 2.26.1 Financial and Operational Overview

During the financial year 2022/23, the final approved budget was TZS 14,333,537,957 and the Institute reallocated budget within departments/Units. The approved operational and development budget for the year was TZS 14,333,537,957 as compared to TZS 11,408,162,500 allocated in the year 2021/22 while the approved budget for Personnel Emolument was TZS 6,013,262,800 as compared to TZS 4,676,304,000 allocated in the year 2021/22.

# 2.26.2 Revenue from government grants

The Institute earned TZS 5,494,293,871 as revenue grants from the Government during the year received from the government as compared to TZS 5,018,076,462 in the year 2021/22. During the 2022/23 large per cent of this revenue was received from the Government inform of Personnel Emolument, Development Funds and Other Charges (OC). The mentioned amount increased by TZS 476,217,409 due development funds received for construction of hostel at Kisangara Campus as well as staff benefits for newly recruited staff and promotion.

# 2.26.3 Other revenue

The Institute earned revenue from other transactions amounting to TZS 6,425,411,020 during the financial year 2022/23 compared to the previous year 2021/22 where a total of TZS 5,686,742,584 was earned. The mentioned amount increases by TZS 738,668,436 which was attributed to increases in number of students. This is disclosed in Note 19 of the financial statements.

# 2.26.4 Staff Benefits Expenses

Staff benefits at the Institute comprises salaries, extra duty, food, and refreshment, NHIF contribution, subsistence allowance, casual labour and other personal allowances. During the financial year 2022/23 the approved budget for staff benefits expenses amounted to TZS 6,013,262,800 while the actual expenditure amounted to TZS 6,387,638,775 as compared to the

previous year actual which amounted to TZS 5,563,594,375. The variation was attributed to recruitment of new staff as well as promotions.

# 2.26.5 Social benefits expenses

The actual expenditure for social benefits expenses for the financial year 2022/23 was TZS 17,560,000 as compared to TZS 33,535,000 for 2021/22. The decrease was attributed to the fact most of staff who were sponsored by the Institute for further studies completed their studies in PhD and master's degree levels. This is disclosed in Note 24 of the financial statements.

# 2.26.6 Use of Goods and Services

The use of goods and services covers ground travel, cleaning, security services, per-diems, remuneration to instructors, supervision in research and dissertation, examination expenses, stationeries, tuition fees, electricity charges and water charges. The actual expenditure for use of goods and services in 2022/23 amounted to TZS 2,502,903,359 as compared to TZS 2,318,245,106. An increase was attributed to reclassification of some expenses from other categories of expenses in 2023 to comply with the reporting requirements in MUSE. This is disclosed in Note 22 of the financial statements.

# 2.26.7 Other Expenses

Other expenses include insurance expenses, consultancy fees, audit fees, agency fees and bad debts. The actual expenditure was TZS 335,021,474 while the actual expenditure for 2021/22 was TZS 671,550,283. The variation was attributed to reclassification of some expenses to other categories of expenses in 2023. This is disclosed in Note 21 of the financial statements.

# 2.26.9 Depreciation Charges

Depreciation at the Institute is charges non-current assets which include buildings, office equipment, motor vehicle, library books, generator, graduation gowns, furniture, and fittings. Depreciation during the year 2022/23 was TZS 816,465,696 while in the financial year 2021/22 it was TZS 612,986,290. The variation was attributed to increase in PPE items acquired during the year and adoption of GAMIS system which charge depreciations depending on assets conditions to determine the remaining useful life of the asset. This is disclosed in Note 8 of the financial statements.

# 2.26.9 Amortization of intangible assets

At the Institute amortization is applied to computer software which is intangible asset. Amortization during the year 2022/23 was TZS 9,752,211 while in the financial year 2021/22 it was TZS 9,752,211. There was no variation on the amount of amortization during the year. This is disclosed in Note 9 of the financial statements.

# 2.26.10 Cash and Cash equivalent

These are cash balances at the end of the financial year which includes bank balances of development, deposits, and recurrent accounts. During the financial 2022/23 the cash and cash equivalent was TZS 2,721,051,734 compared to the previous financial year which amounted to TZS 2,248,979,873. The increase was attributed to funds carried over to finance development projects. This is disclosed in Note 10 of the financial statements.

# 2.26.10 Property, Plant and Equipment

It comprises residential and office buildings. School building, office furniture and equipment, library books, motor vehicle, cement slabs, fence, graduation gowns, water well, Generator and electronic equipment. The net book value of PPE at the end the financial year 2022/23 was TZS 53,522,049,946 while that of 2021/22 was TZS 52,572,375,245. The increase was attributed to acquisition of office furniture, electronic equipment, library books. This is disclosed in Note 8 of the financial statements.

# 2.26.11 Work in Progress (WIP)

It presents construction of classrooms at Kisangara Campus which is in progress. During the financial year under review, the work in progress was TZS 717,226,061. During the financial year 2021/22 there was TZS 634,219,000 work in progress. This is disclosed in Note 8 of the financial statements.

# 2.26.12 Deferred revenue

It is an income deferred to the next financial year due to non-completion of the intended activities. The Institute deferred a total of TZS 250,307,474 for 2022/23 as compared to TZS 349,897,425 for 2021/22. The decreases in deferred income were attributed to the finalization of Kisangara hostel project which was the fund reserved for. This is disclosed in Note 41 of the financial statements.

# 2.26.13 HESLB Loan

The Institute sponsors its staff to undertake master's and PhD studies through the Higher Learning Students Loans Board (HESLB). The Institute at the end of the financial year 2022/23 had no HESLB loan amount compared to the year 2021/22 where the HESLB loan balance was TZS 70,543,925. The decrease was attributed to the Institute paying all the loan amount to the HESLB. This is disclosed in Note 34 of the financial statements.

# 2.27 Current and Future Development planning

The Institute current and future developments are derived from main Strategic Plan in relation to allocated budget. The budget is prepared annually and monitored on quarterly basis in order to ensure realization of Institute Strategic objectives. The implementation of previous year

plans, challenges, future development, and factors that may affect future plans are presented hereunder:

# i) Implementation analysis of the previous year

During the reporting period, the Institute conducted the following: -

- Teaching, examination and learning activities as planned.
- b) Counselling services, work life balance, stress management, psychosocial support and awareness programs was conducted to 3,321 people from the society and Institutions.
- Trainings on improvement of mental health, reducing NCD's and gender violence at the workplace to 628 people, 47 Boda Boda riders on how to sensitize others (ToT) on gender violence and 110 House maids on early childhood development.
- d) Prepared and received approval of the curriculum for Early Childhood Care and Development for NTA level 4, 5 and 6 to start in academic year 2023/24.
- e) Eleven (11) short courses in areas of customer care, grievances resolution, code of conduct, mental health, effective disciplinary handling procedures, guidance and counselling and emotional intelligence.
- f) Data collection on progress on research titled: Barriers to Help Seeking Behaviour among Children Who Experience Sexual Violence in Tanzania: The Case of Dar es Salaam, Tanga and Coast Regions.
- Published six academic papers in the Institute of Social Work Journal Volume 2 (1), 2023 (Hard copy with ISSN 1821-7494 and Electronic Copy with ISSN 2738-9057). In addition, one paper was published in the Journal of Education Technology and Online Learning. 6(2), 2023 pp 362-383.
- h) Progressed with one consultancy on the Independent Evaluation of the 'Mtoto Kwanza Project' in Tanzania under Children in Crossfire.
- Quarterly general maintenance, vulnerability assessment and penetration testing. In addition, it conducted general preventive maintenance to improve the performance and safety of the ICT equipment.
- j) Conducted marketing and advertisements as per its marketing strategy.
- Allocated 79 students into apprenticeship programs. Twelve of the students were placed in Msomera village to offer Social Work services to the Community. The program is conducted in collaboration with the Ministry of Community Development, Gender, Women and Special Groups. The other 67 graduates have placed in various public and private agencies to gets hands on training in line with their professions.
- l) Conducted 27 outreach programs.
- m) Conducted geo-technical survey for the area that will be used to construct six storey hostel buildings to accommodate 1,800 students and the area for construction of a four-storey building with a sitting capacity of 1,572 students and 32 offices for 96 staff. In addition, part of the building will be used as an ICT lab with a sitting capacity of 212.
- n) Constructed students Hostel in Kisangara campus with the capacity of accommodating 104 students.

- o) Procured ICT equipment i.e., 40 desktop computers, 11 tablets, 22 laptop computers, two heavy-duty printers and CCTV cameras for Library.
  - Renovated Master's classrooms procured furniture and material for renovating staff quarters.

# ii) Challenges

In the course of implementation of its activities the Institute encountered a number of challenges that included the following: -

- a) Delay by contractors in implementing projects;
- Inadequate teaching space (lecture theatres) and accommodation for students;
- c) Inadequate fund to finance renovation of staff quarters, construction of students' hostel and Lecture theatre building in Kijitonyama campus.

# iii) Future plans of the Institute

The Institute plans to: -

- a) Increase students' enrolment by introducing/establishing programs in the new department of psychology and existing departments;
- b) Complete furnishing of Information Resource Centre, rehabilitate staff quarters, classrooms and other facilities in order to improve learning environment;
- c) Continue with construction of students' hostel in Kisangara campus;
- d) Solicit funds from government and partners to finance the construction of lecture theatres and students' hostels at main campus;
- Develop zonal campuses starting with Kisangara in the North Zone where infrastructural facilities including classrooms, library, offices, canteen, model day care centre and ECD laboratory will be constructed in collaboration with partners;
- f) Continue diversifying sources of funds by further strengthening research and consultancy activities through PhD trainings and capacity building programs;
- g) Continue mainstreaming ICT into teaching and learning activities by implementing intranet services and E-Technology e.g., online registration and N - computing Technology.
- iv) Factors that might affect future Development and Performance of the Business.
- a) Unforeseen events

The occurrence/outbreak of events such as pandemic diseases (COVID 19, Ebola, Sars), fire and floods may hinder effective implementation of future plans.

b) Inadequate enrolment of the students

Inadequate number of students who qualify for admission may affect collection of revenues/Cash flow. Low cash-flow collection hinders implementation of planned activities.

- c) Software malfunctioning and hardware problems Software malfunctioning or corrupt and hardware problems which may be caused by virus, hackers or heavy rains may affect systems and ICT infrastructure which in turn affect implementation of the future plan.
- d) Employees/Labour turnover Implementation of organization plan depends on motivated and satisfied human resources. If some of employees become unsatisfied and opt to shift to other organizations may result into high employee turnover which might affect implementation of the plan.

# 2.28 APPROVAL

This Report was approved and authorized for issue by the order of The Board of Governors on 25th March 2024 and signed on its behalf by:

Hon. Sophia M. Simba

Signature:

**Board Chairperson** 

Date: 25-03-2024

Dr. Joyce E. Nyoni

Signature: Jobi

RECTOR

Date: <u>25-03-2024</u>

# 3.0 STATEMENT OF THE BOARD OF GOVERNORS' RESPONSIBILITY

These financial statements have been prepared by the Management of the Institute of Social Work in accordance with requirement of the International Public Sector Accounting Standards (IPSAS). The Board is responsible for establishing and maintaining a system of effective internal control designed to give reasonable assurance that the transactions recorded in the accounts are within the statutory requirement and that they contain the receipts and use of resources by the ISW.

The Board of ISW is responsible for keeping proper accounting records which at any time disclose with reasonable accuracy the financial position of the Institute and enabled them to ensure that the financial statements comply with the IPSAS. The Board is also responsible for safeguarding the assets and taking reasonable steps for the prevention and detection of fraud, error and other irregularities.

The Board confirms that suitable accounting policies have been used and applied consistently, and reasonable and prudent judgments and estimates have been made in the preparation of the financial statements for the year ended 30 June 2023. The Board also confirms that International Public Sector Accounting Standards (IPSAS) Accrual basis have been complied with and that the financial statements have been prepared on the going concern basis hence gives a true and fair view presentation of the Institute.

To the best of Board's knowledge, the internal control system has operated adequately throughout the reporting period and the accounting and underlying records provide a reasonable basis for the preparation of the financial statements for the year ended 30 June 2022. We accept responsibility for the integrity of the Financial Statements, the information they contain and their compliance with IPSAS Accrual basis.

By order of the Board

Chairperson of the Board

Rector

Date 25-03-2024

# 4.0 DECLARATION OF HEAD OF FINANCE

The National Board of Accountants and Auditors (NBAA) according to the power conferred under the Auditors and Accountants (Registration) Act, 1972 as amended by Act No. 2 of 1995, requires financial statements to be accompanied with a declaration issued by the Head of Finance/Accounting responsible for the preparation of financial statements of the entity concerned.

It is the duty of a Professional Accountant to assist the Board of Governors/Management to discharge the responsibility of preparing financial statements of an entity showing true and fair view of the entity position and performance in accordance with International Public Sector Accounting Standards (IPSAS) and statutory financial reporting requirements. Full legal responsibility for the preparation of financial statements rests with the Board of Governors as under Statement of the Board of Governors' Responsibility on an earlier page.

I, CPA Aisha Ramadhani Kapande, being The Chief Accountant of the Institute of Social Work hereby acknowledge my responsibility of ensuring that financial statements for the year ended 30 June 2023 have been prepared in compliance with International Public Sector Accounting Standards (IPSAS) and statutory requirements.

I thus confirm that the financial statements give a true and fair view position of Institute of Social Work as on that date and that they have been prepared based on properly maintained financial records.

Signature: \_\_(

Signed by: CPA Aisha Ramadhani Kapande

Papanele

Position: Chief Accountant

NBAA Membership No.: ACPA 2973

Date: 25.03.2024

# 5.0 FINANCIAL STATEMENTS

# 5.1 STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2023

	Notes	2022/23	2021/22
Assets		TZS	TZS
Current Assets			"Restated"
Cash and Cash Equivalents	10	2,721,051,734	2,248,979,873
Receivables from exchange transactions	11-A	24,197,870	-
Receivables from non-exchange	11-B	932,354,831	591,406,051
transactions			,,
Prepayment	11-C	457,166,517	7,059,180
Inventories	12	94,768,070	114,516,263
	<u></u>	4,229,539,002	2,961,961,367
Non-Current Assets	-		
Property, Plant and Equipment	8	53,522,049,946	52,572,375,245
Work in Progress	8	717,226,061	634,218,973
Intangible Assets	9	31,017,088	40,769,298
	_	54,270,293,095	53,247,363,516
Total Assets	_	58,499,832,117	56,209,324,883
Net Assets and Liabilities			
Current Liabilities			
Payables from exchange transactions	14-A	477,246,895	310,213,358
Payables from non-exchange	14-B	448,332,918	117,358,473
transactions		Section of the section of the section	
Deposits (Project funds)	35	165,481,194	70,105,580
Provisions	15	470,901,324	477,477,632
		1,561,962,331	975,155,043
Non-Current Liabilities	-		
Capital grants		F.	
HESLB loan	34	*	70,543,925
Deferred Income	36	250,307,474	349,897,425
	-	250,307,474	420,441,350
Total Liabilities		1,812,269,805	1,395,596,393
Net assets	_		
Taxpayer`s Fund		39,120,822,656	39,120,822,656
Accumulated Surplus			
		17,566,739,656	15,692,905,834
Total Net assets and Liabilities	<del></del>	17,566,739,656 56,687,562,312	15,692,905,834 54,813,728,490

The Financial Statements were approved for issue by the Board on 25/03/2014 and were signed on its behalf by:

Chairperson of the Board

Rector

# 5.2 STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2023

	Notes	2022/23 TZS	2021/22 TZS
Revenue from non-exchange transaction		123	"Restated"
Subvention from other government Entities	16	4,951,479,534	
Revenue Grants	36	399,589,951	4,702,236,492
Fees, Fines, Penalties and Forfeits	18	134,115,089	119,665,042
Other Revenue	19	6,425,411,020	5,686,742,584
The tende	17	11,910,595,594	10,508,644,118
Revenue from exchange transaction			
Revenue from Exchange	17	290,232,351	230,982,789
		290,232,351	230,982,789
Total Revenue		12,200,827,945	10,739,626,907
Expenses			
Amortization of Intangible Assets	9	9,752,211	9,752,211
Depreciation of Property, Plant and Equipment	8	816,465,606	612,986,290
Impairment of Property, Plant and Equipment	8	7,692,112	3,129,300
Impairment of Receivables	11-B	30,376,857	54,409,533
International Contribution		231,500	
Maintenance Expenses	20	139,352,229	154,763,768
Other Expenses	21	335,021,474	671,550,282
Social Benefits	24	17,560,000	33,535,000
Use of Goods and Service	22	2,502,903,359	2,318,245,106
Wages, Salaries and Employee Benefits	23	6,387,638,775	5,563,594,375
Grants, Subsidies, and other transfer payments	42	80,000,000	60,000,000
Total expense		10,326,994,122	9,481,965,865
Surplus for the year		1,873,833,823	1,257,661,042

The Financial Statements were approved for issue by the Board on 25/02/2024 and were signed on its behalf by:

Chairperson of the Board

Rector

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# 5.3 STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2023

	Taxpayer's Fund	Accumulated Surplus /(Loss)	Total
	TZS	TZS	TZS
Balance as at 01 July			
2022	39,120,822,656	15,692,905,834	54,813,728,490
Surplus for the year		1,873,833,822	1,873,833,823
Balance as at 30 June			
2023	39,120,822,656	17,566,739,656	56,687,562,312
At 01 July 2022	39,120,822,656	14,435,244,792	53,556,067,448
Surplus for the year	-	1,257,661,042	1,257,661,042
As at 30 June 2022	39,120,822,656	15,692,905,834	54,813,728,490
		Company of the second s	THE RESERVE AND ADDRESS OF THE PARTY OF THE

The Financial Statements were approved for issue by the Board on 2503/2014 and were signed on its behalf by:-

Chairperson of the Board

Rector

# 5.4 CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2023

CASH FLOW FROM OPERATING ACTIVITIES	NOTE	776	
RECEIPTS		TZS	TZS
		2022/23	2021/22
Subvention from other Government entities . Revenue Grants	33-C	4 400 000	"Restated"
referre Grants	36	4,192,073,281	3,850,459,497
Revenue from Exchange Transactions	33-F	300,000,000	400,000,000
rees, rines, penalties and forfoitures	18	266,034,481	,,,000
other kevenue	33-G	134,115,089	_
Project Funds		6,028,180,718	5,848,927,978
Total Receipts	35	439,622,320	288,271,834
		11,364,240,228	10,387,656,309
PAYMENTS			
Wages, Salaries and Employee Benefits	22.5		
ose of Goods and Service	33-D	(5,635,993,558)	(4,745,874,835)
Social Benefits	33-B	(2,031,492,578)	
Other Transfers	24	(17,560,000)	(1,995,104,514)
Other Expenses	42	(80,000,000)	(33,535,000)
Maintenance Expenses	33-E	(254,748,774)	(60,000,000)
Project Payments	20	(139,352,229)	(592,537,542)
Prepayment Others	35	(344,256,941)	(154,763,768)
Total Payments	11-C	(457 166 547)	(257, 460, 289)
NET CASH IT OW		(457,166,517)	
NET CASH FLOW FROM OPERATING ACTIVITIES	_	(8,960,570,597)	(7,839,275,948)
	33-A	2,399,455,293	2,548,383,361
CASH FLOW FROM INVESTING ACTIVITIES Investing Activities			2,0,0,003,361
Payment for Work in Progress	0		
Acquisition of Property Plant and Fact	8	(710,476,281)	(634,218,973)
Acquisition of Intangibles	ŏ	(1,146,363,227)	(474,558,213)
Total Investing Activities		(1,856,839,508)	(9,500,000)
Cash Flow from Financing Activities	-		(1,118,277,186)
LOGIT FROM HESLB	10200		
Repayment of HESLB loan	34	¥	22 200 000
	34	(70,543,925)	22,200,000
Total Cash Flow from Financing Activities		(70,543,925)	(319,305,404)
inci case	4-1		(297, 105, 404)
Cash and cash equivalent at beginning of		472,344,561	1 422 000
Ferrod		2,248,979,873	1,133,000,771
Cash and Cash Equivalent at 30 June			1,115,979,102
. at 50 Julie	10	2,721,051,734	2 249 070 077
			2,248,979,873

The Financial Statements were approved for issue by the Board on 25 03 2004 and were signed on its behalf by:

Chairperson of the Board

Rector

# 5.5 STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR THE YEAR ENDED 30 JUNE 2023

Table 19: Budget Prepared on Cash Basis

Budget Item	Original Budget	Adjustment	Final Budget	Actual	Variance
RECEIPTS	SZL	ZZL	SZL	SZL	SZ1
Revenue from Exchange Transactions	548,333,000		548,333,000	266,034,481	(282,298,519)
Other Revenues	6,868,350,000	•	6,868,350,000	6,028,180,718	(840,169,282)
Revenue Grants	550,000,000		250,000,000	300,000,000	(250,000,000)
Subvention from other Government entities	4,142,200,000		4,142,200,000	4,196,287,620	54,087,620
Project Income	234,784,000		234,000,000	439,622,320	205,622,320
Fees, Fines, Penalties and Forfeits			•	134,115,089	134,115,089
Development activities -Carry over budget	1,990,654,957		1,990,654,957	•	(1,990,654,957)
Total Receipts	14,334,321,957		14,333,537,957	11,364,240,228	(2,969,297,729)
PAYMENTS					
Grants and Transfers	80,000,000		80,000,000	80,000,000	
Other Expenses	1,701,243,158	(25,000,000)	1,676,243,158	254,748,774	(1,421,494,384)
Maintenance Expenses	591,338,670	(108,000,000)	483,338,670	139,352,229	(343,986,441)
Use of Goods and Service	4,801,012,800	(188,000,000)	4,613,012,800	2,035,706,916	(2,577,305,884)
Wages, Salaries and Employee Benefits	5,184,200,000	(170,250,000)	6,013,262,800	5,635,993,558	(377,269,242)
Acquisition of Property, Plant and Equipment	1,576,527,329	(120,000,000)	1,456,527,329	1,146,363,227	(310,164,102)
Payment for Work in Progress	400,000,000		400,000,000	710,476,281	310,476,281
Social Benefits			31,520,000	17,560,000	(13,960,000)
Projects Expenditures		*	•	344,256,941	344,256,941
Loan Repayments from HESLB				70,543,925	70,543,925
Advance payments for Acquisition	,		•	457,166,517	457,166,517
Total Payment	14,334,321,957	(611,250,000)	14,753,904,757	10,892,168,368	(3,861,736,389)
Net Receipts/Payments			(420,366,800)	472,071,860	892,438,660
Cash at the Beginning of the period				2,248,979,874	
Cash at the end of the period				2,721,051,734	

Note: The budget re-allocation was done in the mid budget implementation to reflect the actual expected to revenue to be realized and collected from various source

# 5.6 SIGNIFICANT ACCOUNTING POLICIES AND DISCLOSURES

# 1. INSTITUTE INFORMATION

The Institute of Social Work is a higher learning public Institution under the Ministry of Health, Community Development Gender Elderly and Children. It was established under an Act of Parliament No. 26 of 1973 as subsequently amended underwritten laws (Miscellaneous Amendment) No. 25 Act 2002. The Institute is located at Kijitonyama Plot No. 684, Block 44, along New Bagamoyo/Shekilango roads, Dar es Salaam.

# 2. BASIS OF PREPARATION

The Financial Statements have been prepared on the historical cost basis, except for certain financial instruments which are stated at fair value. The financial statements have been prepared in accordance with International Public Sector Accounting Standard (IPSAS) Accrual basis.

# 3. ACCOUNTING PERIOD

The Accounting period of the Institute of Social Work for the purpose of preparation of Financial Statement is 1 July to 30 June.

# 4. CHANGES IN ACCOUNTING POLICIES

Changes resulted from the new or revised standards, interpretations, amendments to the existing standards, interpretations, and improvements to the IPSASs that were effective for the current reporting period from 1 July 2022 did not have any impact on the accounting policies, financial position, or performance of the Institute.

# 5. ADOPTED ACCOUNTING STANDARDS AND STANDARDS ISSUED BUT NOT YET EFFECTIVE

# a) New, amended standards and interpretation issued but not yet effective

The new and amended standards issued but not effective to the date of issuance of the Institute financial statements are not expected to have material impact on the financial statements of the Institute and have not been applied in preparing these financial statements. Those which may be relevant to the Institute are set out below. The Institute does not plan to adopt these standards early. These will be adopted in the period that they become mandatory unless otherwise indicated.

Table 20: New standards not yet effective

Sn	Approved Standard	Changes	Effective Date
1	IPSAS 41: Financial Instruments	IPSAS 41 improves financial reporting for financial instruments by:  i. Applying a single classification and	periods beginning on

Sn	Approved Standard	Changes	Effective Date
		measurement model for financial assets that consider the characteristics of the asset's cash flows and the objective for which the asset is held;  ii. Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and Applying an improved hedge accounting model that broadens the hedging arrangements in the scope of the guidance. The model develops a strong link between an entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.	Earlier application is permitted.
2	IPSAS 42: Social Benefits	The objective of the standard is to improve the relevance, faithful representativeness, and comparability of the information that a reporting entity provides in its financial statements about social benefits. The information provided should help users of the financial statements and general-purpose financial report assess:  a) The nature of such social benefits provided by the entity. b) The key features of the operation of those social benefit schemes, and b) The impact of such social benefits provided on the entity's financial performance, financial position, and cash flows.	Effective for annual periods beginning on or after 1 January 2023.  Earlier application is permitted
3	IPSAS 43: Leases	IPSAS 43 is a final product of phase one dealing with lease accounting model (s) for both lessees and lessors on the same definition of a lease as in IFRS 16.  Now, IPSAS 43 requires the lease to recognize:  a) A right-of- use asset because they control the right to use the underlying compared with IPSAS 13 where the lease recognizes the underlying asset when the lease is classified as a finance lease but not when it is classified as an operating lease.  A lease liability because they have a present obligation to make future lease payments in	Effective for annual periods beginning on or after 1st January 2025.  Earlier application is permitted for entities that apply IPSAS 41 at or before the date of initial application of this standard.

Sn	Approved Standard	Changes	Effective Date
		accordance with the lease contract (once the underlying asset has been made available and the leasee has the right to use it). Under IPSAS 13, a lease liability is not recognized when the leasee classifies the lease as an operating lease.	
4	IPSAS 44: Non - current Assets Held for Sale and Discontinued Operations	The standard specifies the accounting for assets held for sale and the presentation and disclosure of discontinued operations. It requires assets that meet the criteria to be classified as held for sale to be:  a) Measured at the lower of carrying amount and fair value less costs to sell and depreciation on such assets to cease; and  Presented separately in the statement of financial position and the results of discontinued operations to be presented separately in the statement of financial performance.	Effective for annual periods beginning on or after 1 January 2025.  Earlier application is permitted, and it is early applied entities shall disclose that fact and apply IPSAS 43 on leases at the same time.
5	IPSAS 45: Property, Plant and Equipment	IPSAS 45 intends at updating principles drawn from IPSAS 17, Property, Plant, and Equipment by adding new guidance for heritage assets, infrastructure assets, and measurement of property, plant, and equipment  This is after considering responses to the Consultation Paper (CP), Financial Reporting for Heritage in the Public Sector, and constituents' feedback on infrastructure assets the IPSASB concluded that:  (a) IPSAS 17 should fully apply to heritage assets that are property, plant, and equipment; and  Additional authoritative and non-authoritative	Effective for annual periods beginning on or after 1st January 2025.  Earlier application is permitted for entities that apply IPSAS 43, IPSAS 44, and IPSAS 46 at or before the date of initial application of the Standard.
		guidance should be included in IPSAS 45 to clarify its application to heritage and infrastructure assets.	
	IPSAS 46: Measurement	The objective of IPSAS 46 to improve measurement guidance across IPSAS by:  (a) Providing further detailed guidance on the implementation of commonly used measurement bases, and the circumstances under which they should be used;  (b) Clarifying transaction costs guidance to	Effective for annual periods beginning on or after 1st January 2025. Earlier application is permitted.

Sn	Approved Standard	Changes	
	IPSAS 47: Revenue	enhance consistency across IPSAS; and Amending, where appropriate, guidance across IPSAS related to measurement a recognition, subsequent measurement, and measurement-related disclosures	
6	, revenue	The objective of IPSAS 47 is to:  (a) Present revenue guidance in a single standard by replacing IPSAS 9, Revenue from Exchange Transactions, IPSAS 11, Construction Contracts, and IPSAS 23, Revenue from Non-Exchange Transactions (Taxes and Transfers);	2026.
		(b) Clarify and refine the accounting principles and concepts to account for revenue transactions in the public sector; and  Provide non-authoritative guidance to help preparers use professional judgment in applying the accounting principles consistently.	this Standard earlier, it shall disclose that fact.
E	PSAS 48: Transfer xpenses	results in the recognition of an asset; (b) Focus on the accounting from the perspective of the transfer provider (the entity); and	Effective for annual periods beginning on or after 1st January 2026.  Earlier application is permitted.  If an entity applies this Standard earlier, it shall disclose that fact and shall apply
	ı	requirements for	PSAS 47, Revenue, at the same time

# c) International Public Sector Accounting Standards (IPSAS) not used by the Institute.

Due to the nature of the Institute's operations, some of the International Public Sector Accounting Standards are not applicable, among them are:

Table 21: Standards not used by ISW

SN	Standards	Descriptions	
1	IPSAS 10	Financial reporting in hyperinflations	Effective date
2	IPSAS 11	Construction Contracts	1 July 2002
3	IPSAS 18	Segment Reporting	1 July 2002
4	IPSAS 27		1 July 2003
			1 April 2011

5	IPSAS 32	Service Concession Agreement	1 January 2014
6	IPSAS 34	Separate Financial Reporting	1 January 2017
7	IPSAS 35	Consolidated Financial Statement	1 January 2017
8	IPSAS 36	Investment in Associates and Joint Entities	1 January 2017
9	IPSAS 37	Joint Arrangements	1 January 2017
10	IPSAS 38	Disclosure of Interest in other entities	1 January 2017
11	IPSAS 40	Public Sector Combinations	1 January 2019

# 6. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

# a) Functional and presentation currency

Items included in the Financial Statements of the Institute are measured using the currency of the primary economic environment in which the Institute operates ("the functional currency"). The Financial Statements are presented in Tanzanian Shilling, which is the Institute's functional and presentation currency.

# b) Foreign currency translation

Foreign currency transactions are translated into Tanzanian Shillings using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets (bid price) and liabilities (offer price) denominated in foreign currencies are recognized in the statement of financial performance.

# c) Revenue recognition

# i. Revenue from non-exchange transactions

# Transfers from other Government entities

Revenues from non-exchange transactions with other Government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services, and property) if the transfer is free from conditions, but if there is a related condition attached that would give rise to a liability to repay the amount, deferred income is recognized instead of revenue. Other non-exchange revenues are recognized when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the fair value of the asset can be measured reliably.

# Fees

The institute recognizes revenues from fees when the event occurs and the asset recognition criteria are met, to the extent that there is a related condition attached that would give rise to a liability to repay the amount, deferred income is recognized instead of revenue.

# ii. Revenue from exchange transaction

The institute recognizes revenues from exchange transactions when the event occurs and the asset recognition criteria are met, to the extent that there is a related condition attached that would give rise to a liability to repay the amount

# iii. Rental income

Rental income is recognized on accrual basis. The collection from rental income is apportioned accordingly and the unpaid amount recognized as receivable.

# d) Property, Plant and Equipment

Plant and equipment are initially recorded at cost and thereafter stated at historical cost less accumulated depreciation, and accumulated impairment loss, if any. Such cost includes the cost of replacing part of the plant and equipment if the recognition criteria are met.

The depreciation rates were calculated on a straight-line basis at annual rates adopted from Accountant General as per Accounting Circular No 1 & 2 of 2017/18 on testing for impairment and charging for depreciation as per standards. The depreciation rates used during the year under review are the same as previous year as shown in Table 212.

Table 22: Property, Plant and Equipment

Asset Description	Depreciation Rates
Motor vehicles	20.00%
Furniture and equipment	20.00%
Buildings-School	1.333%
Buildings-Residential	2%
Software/electronic equipment	14.29%
Library books	20.00%
Fence	4.00%
Water well	6.67%
Generator	6.67%

An item of property, plant and equipment and any significant part initially recognized and derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Financial Performance when the asset is derecognized.

The assets' residual values and useful lives and methods of depreciation of property, plant and equipment are reviewed and adjusted if appropriate, at each balance sheet date.

During the year, the depreciation was charged using GAMIS system of which each asset was charged separately based on condition/ status of assets as a result some assets 'useful life were either increased or decreased thus led to a significant increase / (decrease) in charge for the year for some assets.

Impairment of Property, Plant and Equipment

Two residential buildings at main campus and two school buildings at Kisangara campus were identified to have indicators for impairments. The assessment confirm that the identified buildings have been further impaired as compared to last financial year due to physical damage, idleness, deteriorations, and obsolescence. The management is satisfied that the impairment status does not remains the same as previous year hence re calculated and find

# **Budget Information** e)

# Budget approval

The Institute's budget for the year 2022/23 was approved by the National Assembly in June 2022. It was prepared on the accrual basis, that is, all planned costs and income are presented in a single statement to determine the needs of the Institute. Explanatory comments are provided in the notes to the annual financial statements; first, the reasons for overall growth or decline in the budget are stated in the statement of comparison of budget and actual amount, followed by details of overspending or under spending online items.

# Basis and classification budget

The Institute budget was prepared on accrual basis and the classification of the budget items were done based on the Institute objectives except for the few items such as Audit fee, Legal cases, Salary and staff benefits which were separately disclosed.

# f) Receivables

Receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortised cost using the Effective Interest Rate Method (EIR) less impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the statement of Financial Performance. The losses arising from impairment are recognised in the statement of Financial Performance in finance costs.

# Employee's benefits g)

# i. Retirement benefit obligation

The Institute's employees are members of state-owned pension scheme Public Service Social Security Fund (PSSSF). These schemes will bear all pension obligations. Both employer and employees contribute the statutory fee to the pension fund and the amounts are charged to the statement of comprehensive income when due.

# ii. Defined Employee Benefit Plan

The Institute has a policy to pay retiring employees who have served for at least ten years an amount of TZS 40,000,000. In complying with IPSAS 25, the ISW has determined entitled employees as per the policy and provided for their benefit during the year under review.

# iii. Other entitlements

The estimated monetary liability for employees accrued annual leave entitlement at the balance sheet date is recognized as an expense accrual. The Institute also accrues and pays gratuity of 25% of basic salary to its employees who employed in contract terms. Termination benefits are payable when employment is terminated before the normal retirement/contract expiry date or whenever an employee accepts voluntary redundancy in exchange for these benefits.

# h) Prepayments

Prepayments are recognized as assets when payment for goods or services has been made in advance of obtaining right to access those goods or service.

# i) Cash and cash equivalent

Cash and cash equivalents are carried in the balance sheet at face value. For the purpose of cash flow statements cash and cash equivalents, comprise cash at bank, Cash in hand and petty cash. The cash and cash equivalent presented in the statement of financial position are available for use and such no cash is not available for use.

# j) Intangible assets - Computer software costs

The policy for the recognition of intangible assets when the following criteria are met;

- It is probable that the expected future economic benefits attributable to the assets will flow to the institute.
- · The cost of the assets can be measured reliably.

Costs incurred on computer software are initially accounted for at costs as intangible assets and subsequently at cost less any accumulated amortization and accumulated impairment losses. Amortization is calculated on a straight-line basis over the estimated useful lives. The Institute's intangible assets have useful life of five years. The residual value and expected useful lives are reassessed annually.

# k) Impairment on Non-Financial Assets

Basis of separating cash and non-cash generating assets

The basis of categorizing ISW assets into non- cash generating assets was due to the fact that they are primary held for service delivery and not for generating commercial return. In accordance with IPSAS 21, these assets are categorized as non-cash generating assets.

# ii. Impairment of Cash-Generating Assets

At each reporting date, the entity assesses whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the entity estimates the asset's recoverable amount.

An asset's recoverable amount is the higher of assets or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

Where the carrying amount of an asset or the Cash-Generating Unit (CGU) exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used.

Impairment losses of continuing operations, including impairment on inventories, are recognized in the statement of financial performance in those expense categories consistent with the nature of the impaired asset.

# Inventories

Inventories are valued at cost or net realizable value/current replacement cost whichever is lower. The costs comprise purchase price, direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average method. Net realizable value is the estimated selling price less cost to make the sale.

Inventories are recognized as an expense when deployed for consumption in ordinary course of the Institute operations, for the period that ended on June 30, 2023, the institute has written down inventory expenses with the amount of TZS 20,020,866. The Institute inventories at the Statement of Financial Position date comprises of stationeries and other consumables that will be expenses in the subsequent year.

# m) Accounts Payables

Accounts payables are non-interest bearing and are stated at their nominal value.

# Comparative figures n)

Where necessary, the comparative figures have been reclassified to conform to changes in presentation in the current year.

## **Provisions** 0)

The institute policy is to recognize Provisions when the following conditions are met:-

- It has a present obligation (legal or constructive) as a result of a past event,
- It is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and
- Reliable estimate can be made of the amount of the obligation.

The expense relating to any provision is presented in the statement of financial performance net of any reimbursement. Table 13 indicates the total provision during the year.

Table 23: Summary of Provision

Description	30 June 2023 TZS	30 June 2022 TZS
Advance Received Provision for gratuity and other employees' benefit Provision for Untaken leave Provision for Bad and Doubtful debts Total	280,039,354 59,900,600 130,961,370 470,901,324	286,615,662 59,900,600 130,961,370 477,477,632

# 7. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of the Institute's Financial Statement requires the Management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities and the disclosure of contingent liabilities, at the reporting date. Uncertainty about these assumptions and estimates could require a material adjustment to carrying mount of the asset or liability affected in the future periods.

# Judgments

In the process of applying the Institute's accounting policies, no significant judgments were made by management.

# **Estimates and Assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

# Asset Useful Lives

The useful lives of items of Property Plant and equipment are estimated annually and are in line with the rate at which they are depreciated. The carrying values of the Plant, property and Equipment shown on note No 51. During the period, the Institute reviewed useful life of Library books by increasing its useful life from five years to ten years due to the fact that the carrying value of the library books could have been zero if charged during the year without a review.

# Impairment of Financial Assets

The Institute assesses annually whether there are any indicators of impairment for all financial assets at each reporting date. If indicators exist, an impairment test is done, and any identified impairment loss is recognized in the Financial Statements. During the year under review management recognized impairment loss amounting to TZS 7,692,112 in respect office and resident building and furniture's & equipment's.

# 5.7 NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023 PROPERTY, PLANT AND EQUIPMENT 8

Total		-	1,856,840					(52,503)	59,145,094					4,134,161	(49,116)		(3,386)	816,466	7,693	4,905,818			
Electronic	1770000	039 224	376,483		•				1,315,704				200 000	390,793				225,087		615,880			-
Generator	T75'000'	265,494	,						265,494	1			45 410	611.6		-		14,693		60,112			
Capital Work-In- Progress	TZS:000.	634,219	710,476				(657,469)		717,226				,										
Water	TZS'000'	13,127					•		13,127				6,301				750	607		7,060			
Graduat ion gowns	1.25.000	96,387		•					96,387				52,693				8 005	6776		61,688			27,700
Fence	125 000	296,175	•					206 475	270,173				121,963				4.051		-	410,014	1		170 164
slabs	20000	16,362		•		1		16 367	70010				16,362	+			1	1	16 362		+	+	-,
vehicles TZS'000'	422 43E	423,133					(42,000)	378.135				-	607,672	(42,000)	(3 000)	(2,000)	34,931	1	265.200 1		+	1	112,935
Books TZS'000'	553.662						٠	553,662				380.044	110,000		1		27,730	<del> </del>	407,774	+	+	+	45,888
furniture & equipment TZS'000'	1,775,503	331,033					(7,503)	2,099,033	1			1,327,329	_	(7,116)	(386)		200,903		1,520,730 4		+		578,303
	7,606,040	14,822	1		200	67,469		8,248,331				706,808		•			101,418	3,540	811,766				,436,565
E office TZS'000'	0,174,146	424,026				-	•	8,616,774				811,180		•		200	197,899	4,153	1,013,232				7,603,542 7,436,565
TZS'000' 36,528,684		•			-			36,528,684									•					_	36,528,684 7
At 1 July 2022	Additions	(Monetary)	Additions	Monetary)	Transfer	Disposal of	Asset	2023		Accumulated	Pepreciation & impairment	At 1 July 2022	Accumulated	on Disposal	Loss on Disposat	Charge for	the year	Loss	At 30 June 2023	- Constitution	Value	At 30 June 2023	

699,824 54,239,276

PROPERTY, PLANT AND EQUIPMENT 30th JUNE 2023

	Land	Buildings - School Resident & office Buildings	School Buildings	Office furniture & equipment	Library Books	Motor vehicles	Cement	Fence	Graduati on gowns	Water	Capital Work-In- Progress	Generator	Electronic Equipmen t	Total
	TZS'000'	TZS'000"	TZS'000"	.000.SZL	TZS'000'	TZS:000.	TZS'000	TZS'000'	TZS'000'	TZS'000	.000.SZL	TZS'000'	TZS'000"	TZS'000°
Cost														
At 1 July 2021	36,528,685	8,158,690	7,606,040	1,722,639	379,847	423,135	16,362	296,175	96,387	13,127		265,495	691,341	56,197,923
Additions (Monetary)				52,864	173,815						634,219		247,880	1,108,778
Additions (Non- Monetary)		34,057												34,057
Impairment Loss		(3,129)			i i									(3,129)
At 30 June 2022	36,528,685	8,189,618,	7,606,040	1,775,503	553,662	423,135	16,362	296,175	96,387	13,127	634,219	265,495	939,221	57,337,629
Accumulated Depreciation														
At 1 July 2021	*	633,283	620,991	1,169,156	350,639	243,252	16,362	110,116	43,054	5,426		28,900	296,868	3,518,047
Charge for the year	•	174,768	85,818	158,173	29,406	32,017		11,847	9,639	876		16,519	93,925	612,988
At 30 June 2022	•	808,051	706,808	1,327,329	380,044	275,269	16,362	121,963	52,693	6,301	1	45,419	390,793	4,131,032
Carrying Value														
At 30 June 2022	36,528,685	7,381,567	6,899,232	448,173	173,617	147,866		174,212	43,694	6,826	634,219	220,076	548,427	53,206,594

0	INTANGIBLE ASSETS	2022/23	2021/22
9.	INTANOIDEE ASSETS		"Restated"
		TZS	TZS
	Cost	232,439,898	222,939,898
	As at 1 July	<u>.</u>	9,500,000
	Additions	232,439,898	232,439,898
	At 30 June	(191,670,600)	(181,918,389)
	As at 1 July	(9,752,210)	(9,752,211)
	Charge for the year	(201,422,810)	(191,670,600)
	At 30 June	31,017,088	40,769,298
	Carrying value	.,-	
10	CASH AND CASH EQUIVALENTS	2022/23	2021/22
10.		TZS	TZS
	CASH AND CASH EQUIVALENTS	912,443,901	1,741,426,415
	Bank of Tanzania (BOT) USD	205,615,341	100,504,310
	Bank of Tanzania (BOT)TZS	659,249	654,666
	National Bank of Commerce	286,727,538	6,193,250
	CRDB 01J1013365500 Student Fees	497,548,214	277,633,012
	CRDB 01J1013365501 General Payment	4,806,771	59,940,446
	CRDB 01J1013365502 Student Allowance	1,119,800	40,000
	CRDB 01J1013365505 UNICEF	165,470,959	60,953,356
	CRDB 02J1013365501 Jane Adam Project	11,958,531	10,235
	National Micro-Finance Bank	275,626,202	-
	Development Expenditure Account	1,980,721	
	Imprest Cash Account	228,278,570	•
	Own Source Development Expenditure		
	Recurrent Expenditure	128,537,487	1,620,783
	National Microfinance Bank Kisangara	279 450	3,400
	Petty Cash-HQ	278,450	2,248,979,873
	5 K5 *	2,721,051,734	
	The exchange rate used to convert US\$ cash ba	lance to TZS at the end	of the years was 1
	030-123 2272.30		30 June 2022
		30 June 2023	30 Julie 2022
1	<ol> <li>TRADE AND OTHER RECEIVABLES</li> </ol>		
	1. 110-2		TZS
		TZS	123
1	1-A Receivable from exchange transactions	24,197,870	192
	Suppliers Receivables	_	
	Less: Provision for impairment of receivables	24,197,870	-
	Net receivable from exchange transactions	21,177,7	
		2022/23	2021/22
			70
			70

11-B	Receivable from non-exchange transactions	TZS	TZS
	Staff Receivables	7,098,000	
	Imprest Receivable		56,281,522
	Other Receivables-Students	955,633,688	589,534,062
		962,731,688	645,815,584
	Less: Provision for impairment of receivables	(30,376,857)	(54,409,533)
	Net receivable from non-exchange transactions	932,354,831	591,406,051
	At 01 July	130,961,370	76,551,837
	Addition	30,376,857	54,409,533
	At 30 June	161,338,227	130,961,370
11-C	Pre-Payments	TZS	TZS
	Prepayment - Expenses	31,082,008	
	Prepayments - Assets	396,700,495	2
	Prepayments - Consumables	29,384,014	7,059,180
	_	457,166,517	7,059,180
12	INVENTORIES	TZS	TZS
	Stationery Stocks	59,994,061	81,823,107
	Spare Parts stock	112,751	112,751
	Cleaning Materials stock & Spare parts	411,100	1,540,033
	Fuel	6,002,129	
	Building Materials	3,116,500	2,843,800
	Consumables	25,131,529	28,196,572
		94,768,070	114,516,263

### Inventory Disclosure

The Consumables line items in MUSE include stationery and cleaning materials inventories movements.

### 13 CAPITAL GRANTS

At 01 July	6,591,899,765	6,591,899,765
Reclassification of Capital Grant	(6,591,899,765)	(6,591,899,765)
Amortization of Capital Grant		

Capital grants relates to capitalization of the constructed Information Resources Centre (IRC) financed by the Government. The building contains both, administrative wing, a Library wing and Lecture halls. The capital grant has been reclassified to Taxpayer's fund account to comply with the requirements of IPSAS 23.

### 14 PAYABLES

### 14-A Payables from exchange transactions

Students account payables	4.	111,901,999
Supplies of goods and services (trade creditors)	477,246,895	198,311,359
	477,246,895	310,213,358

14-B	Payables from non-exchange transactions		
	Advanced Received	58,282,811	10,520,000
	Audit Fees Payable	82,181,143	77,181,143
	Miscellaneous Other Account Payable	307,868,964	18,640,515
	Withholding Tax	-	11,016,815
	Total Payables	448,332,918	117,358,473
		30 June 2023	30 June 2022
4-		TZS	TZS
15	PROVISIONS		
	Provision for untaken leave	59,900,600	59,900,600
	Provisional for doubtful Debts	130,961,370	130,961,370
	Provision for Gratuity and other employees' benefit	280,039,354	286,615,662
	Total	470,901,324	477,477,632
	Movement of Provisions (i) Untaken Leave		
	(i) Ulitaken Leave	30 June 2023	30 June 2022
		TZS	TZS
	Year ended 30 June 2022		123
	At start of year	59,900,600	50,506,000
	Addition provision raised	,,	10,818,000
	Provision utilized	-	(1,423,400)
	At end of year	59,900,600	59,900,600
	(ii) Audit Fees		
	Year ended 30 June 2023		
	At start of year	49,038,114	56,219,257
	Addition provision raised	77,000,000	70,000,000
	Provision utilized	(82,181,143)	(77,181,143)
	At end of year	43,856,971	49,038,114
	(iii) Gratuity and Employee Benefit		
	At start of year	286,615,662	192,767,512
	Addition provision raised	,,	93,848,150
	Provision utilized	(6,576,308)	75,010,150
	At end of year	280,039,354	286,615,662
16	Subvention from the Course		
10	Subvention from the Government	2022/23	2021/22
	Employer Cosial Consider and the single	TZS	TZS
	Employer Social Security contribution	•	687,627,795
	Subvention Capital grants		50,102,575
	Non-Monetary Revenue - Capital	7,761,035	34,057,455
	Subvention for other charges	133,340,500	213,541,667
	Subvention from Personal Emolument	4,810,377,999	3,716,907,000
		4,951,479,534	4,702,236,492

17	Revenue from Exchange Transactions	2022/23	2021/22
		TZS	TZS
	Graduation Gown Hire	27,600,000	15,460,000
	Provisional Results	1,408,583	770,000
	Receipt from Conference	5,350,000	4,700,000
	Receipts from sales of Publications	59,945,828	127,123,799
	Receipt from sign and Board Fees	76,740,940	74,092,490
	Salary in Lie of notice	532,000	7 1,072,170
	Student Accommodation Fee	107,600,000	
	Transcript Fees	11,055,000	8,836,500
		290,232,351	230,982,789
18	Fees, Fine, Penalties and Forfeit	2022/23	2021/22
		TZS	TZS
	Admission Fees	44,285,500	38,680,900
	Sales of Government Asset	4,295,000	
	Fine, penalties and Forfeitures	3,330,018	3,780,000
	Registration Fees	82,204,571	77,204,142
		134,115,089	119,665,042
19	Other Revenues	2022/23 TZS	2021/22 TZS
	Hire Services	2,840,000	4,940,000
	Miscellaneous Receipts	211,449,857	123,264,348
	Receipt from Consultancy	98,414,317	1,037,180
	Receipts from Research Fees	40,645,710	35,145,710
	Receipt from training and examination fees	13,177,000	1,354,000
	Receipts from certificate of competence	250,000	389,700
	Receipts from Examination Fees	4,500,000	
	Receipts from Identification	53,882,914	50,355,828
	Receipts from Tuition Fees Rent Fee	5,911,608,422	5,276,045,550
	Revenue from rent of Government Quarters	12,000,000	6,800,000
	Accommodation	76,642,800	80,100,269
	Accommodation	6 42E 444 022	107,274,000
		6,425,411,020	5,686,742,585

20	Maintenance Expenses	2022/23	2021/22
	,	TZS	TZS
	V		
	Air conditioners	55,451,740	31,798,815
	Cement, Bricks and Construction	1,374,000	-
	Computers, printers, scanners, and other	12,703,014	26,231,969
	computer related equipment	45 244 452	
	Direct Labour (Contracted or Casual Hire)	15,341,152	•
	Electrical and other Cabling materials	3,204,000	-
	Fire Protection	9,583,720	
	Motor Vehicles and Watercraft	35,962,637	33,455,992
	Outsource maintenance contract services	5,731,966	63,276,992
	_	139,352,229	154,763,768
21	Other Expenses	2022/23	2021/22
	**	TZS	TZS
	Agency fees	-	21,855,000
	Audit fees	80,000,000	77,181,143
	Bad and Doubtful expenses	-	269,335,460
	Bank Charges and Commissions	12	348,491
	Burial Expenses	5,830,000	6,450,000
	consultancy fees	199,431,398	
	Education Supervision Expenses	1,000,000	111,128,487
	Foreign Exchange Differences (Losses)		4 024 500
		272,700	1,831,598
	Honorariums (expert opinion)	40 407 274	30,000,000
	Insurance Expenses	48,487,376	40,680,000
	Taxes Levied by another Level of Government	O-81).	105,726,550
	Vehicles Insurance	*	7,013,553
		335,021,474	671,550,282
			***
22	Use of Goods and Services	2022/22	2024/22
LL	ose of doods and services	2022/23	2021/22
	Advertising and Publication	TZS	TZS
	Air Travel Tickets	46,957,600	31,560,320
		18,274,000	7,091,726
	Capitation Costs	13,269,000	1,400,000
	Classroom Teaching Supplies	-	1,500,000
	Cleaning Supplies		5,037,251
	Computer Software	42,000,000	5,400,000
	Computer Supplies and Accessories	78,202,000	70,002,467
	Conference Facilities	18,810,000	1,970,000
	Diesel	82,678,248	51,384,855
	Educational Radio and TV broadcasting programming	21,344,000	1,559,000
	Electricity	84,417,340	86,366,210
	Entertainment	26,193,000	14,670,000
	Examination Expenses	194,985,500	217,630,500
	Exhibition, Festivals and Celebrations	52,358,620	50,491,900
	Food and Refreshments	7,691,900	15,700,600

Fumigation	1 600 200	3 763 000
Furniture and Appliances	1,699,200	2,762,000
	224 072 407	60,000,000
Ground travel (bus, railway taxi, etc)	321,973,607	443,969,024
Ground Transport	994,200	7
Internet and Email connections	81,785,294	29,307,010
Newspapers and Magazines	4,564,000	3,936,000
Non-Cash Expenditure-Use of Goods and Services	94,716,293	-
Office Consumables (papers, pencils, pens and	363,330,840	63,210,235
stationaries)		
Outsourcing Costs (includes cleaning and security	183,555,704	122,552,238
services)		
Per Diem - Domestic	166,790,761	321,956,460
Per Diem - Foreign	5,700,000	3,443,614
Petrol	23,304,999	21,774,728
Posts and Telegraphs	3,998,300	103,000
Printing and Photocopy paper	9,440,000	
Printing and Photocopying Costs		99,372,185
Printing Material .	23,808,797	32,147,800
The state of the s	91,690,000	1. The state of th
Publicity		
Remuneration of Instructors	139,438,440	259,380,000
Research and Dissertation	141,213,988	114,019,100
Special Needs material and supplies	5,755,000	2,455,000
Sporting Supplies	3,297,600	24,999,900
Subscription Fees	5,820,000	2,369,500
Technical Service Fees	64,865,000	23,190,000
Telephone Charges (Land Lines)	1,202,620	1,544,864
Training Materials	-	450,000
Tuition fees	30,224,963	66,898,313
Uniforms and Ceremonial Dresses	3,750,000	4,500,000
Water Charges	42,802,545	52,079,306
Wire, Wireless, Telephone, Telex Services and	,00_,0	60,000
Facsimile		00,000
Total	2 502 003 350	2 240 245 404
Total	2,502,903,359	2,318,245,106
23. Salaries, Wages and Employees Benefit	2022/23	2021/22
,gp,	TZS	TZS
	1.25	125
Acting Allowance	6,800,000	1,698,000
Casual Labour	650,000	1,070,000
Casual Labourers		E4 07E 470
Civil Servants	11,864,000	54,975,670
	4,062,947,120	3,716,907,000
Court Attire Allowance	1,200,000	1,800,000
Electricity		59,851,007
Electricity Allowance	83,999,113	
Extra-Duty	324,462,585	264,538,855
Facilitation allowance	1,800,000	•
Field (Practical Allowance)	-	4,390,082
Food and Refreshment	213,765,534	142,966,430
Gratuities	113,423,692	93,848150
Honoraria	58,124,000	11,000,000
Household Appliances	30,830,000	
		No. of the second second

Housing allowance Leave Travel National Health Insurance Schemes (NHIF) Outfit Allowance Professional Allowances PSSSF Responsibility Allowance Sitting Allowance Special Allowance Special Allowance Telephone Telephone Telephone Allowance Transport Allowance Water and Waste Disposal Workers Compensation Fund	207,671,160 34,254,840 121,888,414 83,687,500 609,442,068 84,998,385 101,121,300 72,905,000 78,467,160 62,192,168 830,000 20,314,736 6,387,638,775	122,775,100 42,572,064 111,507,210 492,865 50,870,000 557,536,050 76,486,300 54,260,000 109,308,000 23,264,500 43,177,639 - 784,918 - 18,584,535 5,563,594,375
24. Social Benefits	2022/23	2021/22
Education Allowances	TZS	TZS
Relief Assistance	14,920,000 2,640,000 17,560,000	32,210,000 1,325,000 33,535,000

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# 25. EXPLANATION FOR VARIANCE BETWEEN BUDGET AND ACTUAL EXPENDITURE

Table 24: Explanations for variance between budget and actual expenditure

Budget Item	Final Budget	Actual on Comparable basis	Difference	Explanation/Comments/Reasons for material differences
RECEIPTS	SZT	SZT	SZL	
Other Revenue	548,333,000	939,737,537	391,404,537	The increase is caused by the increase of collection during the year and recognition of wear and tear (caution money as revenue
Revenue from Exchange Transactions	6,868,350,000	5,911,608,423	(956,741,577)	The decrease in collections has been caused by variation between financial year and academic where by some students completed paying their fees after the end of the financial year ending in June 2023, while others have postponed the 2022/2023 academic year by requesting to continue with studies in the next academic year.
Revenue Grants	550,000,000	501,750,003	(48,249,997)	During year the Institute received less amount of other Charges(O/C) as budgeted
Subvention from other Government entities	4,142,200,000	4,814,592,337	672,392,337	The variation was caused by hiring new staff, transfers, changing cadres and promotions during the year under review.
Project Income	234,000,000	300,402,724	66,402,724	This project is funded by NORAD through University of Alger and includes other partners (Uganda and Rwanda). The other two partners delayed to sign the agreement and affected project kick-off. The financer released funds basing the time remain
PAYMENTS				
Other Expenses	1,676,243,158	1,292,861,598	(383,381,560)	The management introduce cost cutting strategy in the area of other expenses in order to direct available fund to development activities.

Budget Item	Final Budget	Actual on Comparable basis	Difference	Difference Explanation/Comments/Reasons for material differences
Maintenance Expenses	483,338,670	419,140,676	(64,197,994)	
Wages, Salaries and Employee Benefits	6,013,262,800	5,992,718,675	(20,544,125)	The increase in wages salaries and employment benefits was caused by hiring new staff, transfers, changing cadres, promotions and paying subsistence allowance during the year under review

### CAPITAL MAINTANANCE

The equity of the Institute is made up of and accumulated surplus and taxpayer's fund. The Board monitors the growth of capital to ensure growth of the Institute. As at 30 June 2023 the capital balance stood at: -

Description	30 June 2023	30 June 2022
	TZS	TZS
Accumulated Surplus	17,566,466,957	15,692,905,833
Taxpayer's fund	39,120,822,656	39,120,822,656
Total	56,687,289,613	54,813,728,489

### 27. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Institute operations are exposed to financial risks as explained hereunder. Financial risk management focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on The Institute's financial performance. The main risks arising from the Institute's operations are credit risk, liquidity risk and currency risk. The Institute reviewed risk register to enable management of risks. Some of the risks are summarized below: -

### i) Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Institute is exposed to credit-related losses in the event of non-performance by counterparties to financial instruments. However, The Institute does not regard that there is significant concentration of credit risk. The Institute mitigates the credit risk by maintaining cash and cash equivalents with reputable financial institutions; and recovering staff debts in terms of the applicable regulations directly from the employee's salary.

The age analysis of trade and other receivables is as shown below: (Amounts in TZS)

*	3 - 6 months TZS	Total TZS
30 June 2023		
Trade and other receivables	956,552,701	956,552,701
30 June 2022		
Trade and other receivables	591,406,050	591,406,050
The maximum exposure to credit risk is as show	30 June 2023	30 June 2022 TZS
Cash and Cash Equivalents	2,721,051,734	2,248,979,873
Trade and Other Receivables	956,552,701	591,406,050
	3,677,604,435	2,840,385,923

### ii) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in raising funds to meet obligations associated with financial instruments. The Institute manages its liquidity risk to ensure it is able to meet estimated expenditure requirements. This is achieved through prudent liquidity risk management which includes maintaining sufficient cash and cash equivalents.

The Institute's main sources of income are the annual budget allocation from the Ministry of Finance and Planning and other sources of income. The income is used to fund The Institute's operational and capital requirements. The annual budget is allocated by the Ministry in accordance with the provisions governing the Medium-Term Expenditure Framework (MTEF). The Institute uses Activity Based Budgeting approach with an extensive planning and governance process focused on the Strategic Plan to determine its operational and capital requirements. This is considered to be adequate mitigation for liquidity risk.

The Table 15 below summarizes the maturity profile of financial liabilities:

	1 to 3 months TZS	3 to 12 months TZS	Over 1 year TZS	Total TZS
30 June 2023	7.25	125	125	123
Payables	•	1,561,962,330	-	1,561,962,330
30 June 2022		- 10 - 18 - 18 - 18 - 19 - 19 - 19 - 19 - 19		
Payables	*	1,046,007,825		1,046,007,825

### iii) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate because of changes in foreign exchange rates. Some of the Institute's operations utilize various foreign currencies and consequently, are exposed to exchange rate fluctuations that have an impact on cash flows and financing activities. Currency exposure arising from liabilities denominated in foreign currencies is managed primarily through the holding of bank balances in the relevant foreign currencies and accepting the local currency invoices only. The loss on foreign currency fluctuation during the year arose from the translation of bank balances.

### 28. CATEGORIES OF FINANCIAL INSTRUMENTS

The categorization of financial instruments as per IPSAS 41 Financial Instruments

Recognition and Measurement - is as shown below:

	Carrying Value	Held to maturity	Loans and
	776	T76	receivables
20 June 2022	TZS	TZS	TZS
30 June 2023			
Financial Assets	0 0		
Cash and Cash Equivalents	2,721,051,734	2,721,051,734	
Trade and other receivables	956,552,701		956,552,701
	3,677,604,435	2,721,051,734	956,552,701
30 June 2022			
Financial Assets			
Cash and Cash Equivalents	2,248,979,873	2,248,979,873	
Trade and other receivables		2,240,979,073	E04 407 0E4
rrade and other receivables	591,406,051		591,406,051
	2,840,385,924	2,248,979,873	591,406,051
	Carrying Value	Other financial	Total
		liabilities	
	TZS	TZS	TZS
30 June 2023 Financial Liabilities			
Trade payables	477,246,895	(4)	477,246,895
Other payables		1,084,715,435	1,084,715,435
_	477,246,895	1,084,715,436	1,561,962,330
30 June 2022			1,001,7702,000
Financial Liabilities			
Trade payables	198,311,359		198,311,359
Other payables	170,311,337	847,696,466	847,696,466
- Liter payables	198,311,359	847,696,466	1,046,007,825
-	170,311,337	047,070,400	1,040,007,823

### 29. ASSETS PLEDGED AS SECURITY FOR LIABILITIES

None of the Institute's assets have been pledged as security for liabilities.

### 30. EVENTS AFTER THE REPORTING PERIOD

There were no material event adjusting or non-adjusting, which have occurred between the reporting date and the date when financial statements were authorized for issue.

### 31. RELATED PARTY TRANSACTIONS

The entity regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over the entity, or vice versa. Members of key Management are regarded as related parties and comprise the Rector, two Deputy Rectors, Heads of Academic and administration departments and independent units.

### Key Management Personnel and Board Remunerations

Key management short term benefits which were paid included salaries, allowances, and social security contributions as Table 25 indicates: -

Table 25: key Management Personnel and Board Remunerations

Table 23. Key Management Tersonner un	a pour a remainer actions	
	2022/23	2021/22
*	TZS	TZS
Key Management remuneration		
Salaries	1,044,612,000	886,392,000
Allowances	233,480,960	255,960,000
Social security contribution	156,691,800	159,550,560
Sub total	1,434,784,760	1,301,902,560
Board of Governors remuneration		
Board fees	85,000,000	50,870,000
Board allowances	32,480,330	29,055,330
Subtotal	117,480,330	79,925,330
Grand Total	1,552,265,090	1,381,827,890

Payments to Board members and executives are paid in accordance with the Government Standing Orders and the approved human resources management policy and incentive scheme of the Institute of Social Work.

### COMMITMENTS

### Capital expenditure.

This is a total amount expected for execution of development activities in the Institute. Currently, the Institute is under commitment to construct students' hostel, students' library at Kisangara campus and rehabilitation of staff quarters, construction of lecture rooms, and procurement of furniture at main campus. As at 30 June 2023 the Institute committed TZS 1,956,964,693 for construction of students' hostel, students' library, rehabilitation of staff quarters, and construction of lecture rooms and procurement of furniture.

	2022/23	2021/22
	TZS	TZS
Capital expenditure		
Contracted and authorized	1,956,964,693	1,211,000,000

### Lease

The Institute entered into operating leases with tenants. The Institute sublets unutilized space (Land and building) to earn rental income. The leases cover a period of one year with an option to renew after expiry.

Rental income arising from operating leases is accounted for on a straight-line basis over the lease terms and is included in revenue in the Statement of Financial Performance due to its operating nature. During the year under review there was no unexpired lease for existing contracts.

		2022/23	2021/22
Lease commitments	<b>16</b>	TZS	TZS
(Institute as Lessor - Operating Lease	-	63,562,800	63,562,800
Rental income: Within one year	-		

### 33. CASH FLOW RECONCILIATIONS

### 33-A. Reconciliation of Net Cash flow from operating activities to Surplus

	Note	2022/23 TZS	2021/22 TZS
Surplus from ordinary activities Adjustments for:		1,873,833,822	1,257,661,041
Depreciation	7	816,465,606	612,986,290
Amortization of software	8	9,752,211	9,752,211
Impairment of buildings and		7,692,112	3,129,300
Furniture	7		
Impairment of Receivables	10-B	-	54,409,533
Assets acquisition (non-Monetary)	7	-	(34,057,455)
Prior year exchange gain not recognized		Sec.	272,670
Changes in working capital			
Increase in receivables from exchange transactions	11-A	(24,197,870)	170,372,571
Increase in receivables from non- exchange transactions	11-B	(340,948,781)	293,429,442
Increase in Prepayments	11-C	(450, 107, 336)	-
Increase / (decrease) in inventory	12	19,748,193	(28, 196, 572)
Decrease in payables from exchange transactions	14-A	167,033,536	(88,457,452)
Decrease in payables from non- exchange transactions	14-B	330,974,445	(52,815,644)
Increase in Deposit	35	95,375,614	
Increase in Provision	12.5	(6,576,308)	
Increase on Differed Income	36	(99,589,951)	349,897,425
Net cash flows from operating activities		2,399,455,293	2,548,383,360

### 33-B. Reconciliation of Use of Goods and Services

	Notes	2022/23 TZS	2021/22 TZS
Payables at the Beginning Inventory at the beginning Use of Goods and Services Closing Payable Balance Inventory Closing Balance Total	14A,14B-15 12 22 14A,14B-15 12	905,049,463 114,516,263 2,502,903,359 (1,396,481,137) (94,495,370) 2,031,492,578	610,105,443 86319691 2,318,245,106 (905,049,463) (114,516,263) 1,995,104,514
33-C. Reconciliation of subvention	from Govern	ment	
Subvention from Government entit National Health Insurance Sch (NHIF) Workers Compensation Funds Employer Social Security contribut Non-cash items Total  33-D. Reconciliation of Salaries an	ies 16 lemes 23 23 ion 23 16	2022/23 TZS 4,951,479,534 (121,888,414) (20,314,736) (609,442,068) (7,761,035) 4,192,073,281	2021/22 TZS 4,702,236,492 (111,507,210) (18,584,535) (687,627,795) (34,057,455) 3,850,459,497
22 Neconcination of Salaries an	e) Niew		
	Note	2022/23 TZS	2021/22 TZS
Staff Salaries National Health Insurance Schemes Workers Compensation Funds Employer Social Security contribut	23	6,387,638,775 (121,888,414) (20,314,736) (609,442,068) 5,635,993,558	5,563,594,375 (111,507,210) (18,584,535) (687,627,795) 4,745,874,835
33-E. Reconciliation of Other Expe	nses		
	Note	2023/23 TZS	2021/22 TZS
Other Expenses Audit fees Foreign exchange gain/(Losses) Total	21 21 21	335,021,474 (80,000,000) (272,700) 254,748,774	671,550,283 (77,181,143) (1,831,598) 592,537,542

33-F. Reconciliation of Revenue from	Exchange		
Revenue from Exchange Suppliers Receivable Total	17 11-A	2022/23 TZS 290,232,351 (24,197,870)	2021/22 TZS -
33-G. Reconciliation of Other Revenu	ie -		
Other revenue Staff receivables movement Students' receivable movement	19 11-B 33-H	2022/23 TZS 6,425,411,020 (7,098,000) (390,132,302)	2021/22 TZS 5,686,742,585 - 162,185,393
Total		6,028,180,718	5,848,927,978
33-H. Reconciliation of Students Rece	eivables	2022/23 TZS	2021/22
Students receivable balance Provision for impairment	11-B 11-B	955,633,688 (30,376,857)	TZS 589,534,062 (54,409,533)

### 34. **HESLB LOAN MOVEMENTS**

Net amount

	30 June 2023 TZS	30 June 2022 TZS
Opening Balance Additional loans received during the year	70,543,925	325,002,127 22,200,000
Adjustment of HESLB	**	42,647,202
Payments to HESLB during the year	(70,543,925)	(319,305,404)
Closing Balance		70,543,925

925,256,831

This relates to loan amounts to ISW teaching staff who pursued Masters' and PhD programmes from HESLB loans advanced to these staff under the guarantee of the ISW. The ISW loan from HESLB was fully repaid to complete the liability.

535,124,529

### 35. PROJECT FUNDS

30 June 2023 TZS	30 June 2022 TZS
70,105,580	-
	39,294,035
439,622,320	288,271,834
(344, 256, 941)	(257,460,289)
165,470,959	70,105,580
	70,105,580 - 439,622,320 (344,256,941)

This is project costs including NORHED II project for supporting students and teachers in research activities.

The closing balance of 2022 amounting to TZS **70,105,580** which comprised of TZS 30,811,545 for NORHED II, TZS 39,294,035 deposit funds for ISW.

### 36. Deferred Revenue

	30 June 2023	30 June 2022
	TZS	TZS
Opening balance	349,897,425	-
Grants received	300,000,000	400,000,000
Grants utilized	(399,589,951)	(50, 102, 575)
Closing Balance	250,307,474	349,897,425

The Institute deferred a total of TZS 250,307,474 as compared to TZS 349,897,425 in 2021/22. The decreases in deferred income were attributed to the finalization of Kisangara hostel project which was the fund reserved for.

### 37. PRIOR YEARS' ADJUSTMENTS

No major prior year adjustment was done during the year with exception to TZS 272,670 on foreign exchange gain.

### 38. CONTINGENT LIABILITIES

As of the reporting date, no contingent liability that was reported.

### 39. CONTINGENT ASSETS

As of the reporting date, no contingent assets that was reported.

### 40. ASSET HELD FOR SALE

During the year under review, the Institute had no asset held for sale

### 41. PRIOR YEAR COMPARATIVE FIGURES

where necessary to conform to the format of the current year presentation of the financial statements due to the changes in MUSE reporting. However, the total balances have not been affected in any way. Comparative figures for the previous year financial statements and notes to financial statements have been reclassified

Table 26: Prior year comparative figure restatement

ltem	Original Amount as of 30th June 2022	Restated Amount	Difference	Note
Statement of Financial Performance				
Revenue from Exchange	6,037,390,416	230,982,789	5,806,407,627	17
Revenue from Non-Exchange	4,702,236,492	10,508,644,118	(5,806,407,626)	16 & 19
Statement of Financial Position		4		
Prepayments		7,059,180	(7,059,180)	11·C
Receivable from Non-Exchange	63,340,702	56,281,522	7,059,180	11-8
Payables from Exchange Transactions	310.213.358	310.213.358	•	14-A
Payable from Non-Exchange Transactions	88,746,096	117,358,473	(28,612,377)	14-B
Provision	576,195,588	477,477,632	98,717,956	15
Deposits of Project Funds		70,105,580	(70,105,580)	35
Cashflow Statements				
Other Revenue		5,848,927,978	(5,848,927,978)	
Government Grants	5,018,076,462	3,850,459,497	1,167,616,965	
Revenue Grants	•	400,000,000	(400,000,000)	
Course Fee	5,402,736,700	•	5,402,736,700	
Other Income	610,688,893		610,688,893	
Training Payable (Research Income)	126,475,409		126,475,409	
ISWOSO amounts received	216,033,428		216,033,428	
HESLB	578,303,713		578,303,713	
Payments to Suppliers	(1,035,339,816)	(1,995,104,514)	959,764,698	
Wages, Salaries and Employees benefits	(5,563,594,375)	(4,745,874,835)	(817,719,540)	
Other Expenses		(592,537,541)	592,537,541	
Maintenance Expenses	,	(154,763,768)	154,763,767	

ltem	Original Amount as of 30th June 2022	Restated Amount	Difference	Note
Social Benefits		(33,535,000)	33,535,000	
Other Transfers	•	(60,000,000)	60,000,000	
Payments to other administrative	(2,034,699,688)	•	(2,034,699,688)	
expenses				
ISWOSO Amounts paid out	(190,779,564)	•	(190,779,564)	
Staff deductions paid out	(46,375,140)		(46,375,140)	
Payment for WIP		(634,218,973)	634,218,973	8
Acquisition of PPE	1,108,777,185)	(474,558,213)	(634,218,972)	œ

Due to Muse Presentation, this was a combined total amount of TZS 1,108,777,186 (as acquisition of PPE). Currently in MUSE WiP and actual acquisition of assets has been separated. Actual acquisition is TZS 474,558,213 (Note 8) and WIP is TZS 634,218,973). These two figures make a total of TZS 1,108,777,186 as in prior year Financial Statements.

### 42. TRANSFERS

During the year under review the Institute paid a total of TZS 1,730,711,136 to various Government Institutions as per Table 27 below.

Table 27: Transactions with other Government entities

S/N	Good/ Services Received	Name of Entity Provided Goods and Services	Amount Paid (TZS)
1	Conference facilities	Agency for the Development of Education	750,000
2	Air tickets	Air Tanzania Corporation Limited	10,000,000
3	Consultancy fees	Arusha Technical College	550,000
4	Consultancy fees	Bureau for Industrial Cooperation	114,470,000
5	Audit services	Controller and Auditor General (CAG)	5,468,750
6	Construction services	Chuo cha Maendeleo Ya Jamii Ufundi	51,293,140
7	Income taxes	Commissioner For Domestic Revenue Kinondoni	75,398,263
8	Water and sewerage services	Dar Es Salaam Water and Sewerage Authority (DAWASA)	35,967,745
9	Internet and Email connection	E Government Agency	12,163,120
10	Printing services	Government Printer	340,000
11	Procurement of fuel and motor vehicles	Government Procurement Services Agency	221,546,800
12	Water and sewerage services	Jumuiya Ya Watumia Maji Kata ya Lembeni	6,834,800
13	Tuition fees	Higher Education Students Loans Board	28,562,713
14	Participation fees	Institute Of Accountancy Arusha	1,500,000
15	Consultancy fees	Mafunzo CDDTI	3,200,000
16	Supply of building materials	Miradi Ya Maendeleo Gereza Mwanga	11,549,300
17	Tuition fees	Moshi Cooperative University	4,890,000
18	Conference facilities	Muhimbili University of Health and Allied Sciences	2,600,000
19	Donation	Mwanga Dc	400,000
20	Tuition fees	Mzumbe University Morogoro	4,730,000
21	Technical fees	National Council for Technical Education	88,805,000
22	Insurance services	National Insurance Corporation of Tanzania Ltd	48,196,368
23	Printing services	National Printing Company Limited	32,239,600
24	subscription/participation/ fees	National Board of Accountants and Auditors (NBAA)	9,675,000
25	Printing services	The National Examination Council of Tanzania (NECTA)	29,977,200
26	Contribution to Treasury	Office Of Treasury Registrar	80,000,000
27	Consultancy fees	Occupational Safety and Health Authority (OSHA)	1,490,000
28	Consultancy fees	Principal CDTI Uyole	731,000
29	Food and refreshments	Principal NTC Bagamoyo	285,000
30	Subscription/participation fees	Procurement And Supplies Professionals and Technicians Boards (PSPTB)	1,100,000

S/N	Good/ Services Received	Name of Entity Provided Goods and Services	Amount Paid (TZS)
31	Contribution	Public Service Social Security Fund (PSSSF)	1,624,071
32	Advertisement and publication/Participation fees	Public Procurement Regulatory Authority- (PRA)	4,550,000
33	Recruitment services	Public Service Management and Good Governance	7,150,000
34	Supply of building materials	Regional Prison Officer Dar Es Salaam	16,000,000
35	Construction services	Suma JKT Construction Company Ltd	510,104,383
36	Advertisement and publication	Tanzania Broadcasting Corporation (TBC)	1,699,200
37	Consultancy fees	Tanzania Building Agency (TBA)	40,545,452
38	Technical fees	Tanzania Commission for Universities (TCU)	2,500,000
39	Internet services	Tanzania Education and Research Network	36,179,910
40	Electricity services	Tanzania Electric Supply Company Limited (TANESCO)	108,551,100
41	Posts services	Tanzania Posts Corporation	23,600
42	Participation fees	Tanzania Public Services College	3,300,000
43	Professional/ subscription fees	Tanzania Records and Archives Management Professional Association	1,000,000
44	Advertisement and publication	Tanzania Standard Newspapers Ltd	3,035,500
45	Telephone and dark fiber services	Tanzania Telecommunication Corporation (TTCL)	2,378,713
46	Research services	Tanzania Trade Development Authority	2,211,760
47	Repair and maintenance services	Tanzania Electrical, Mechanical and Electronic Services Agency (TEMESA)	60,953,648
48	Consultancy fees	Tengeru Institute of Community Development	42,750,000
49	Band service	Chuo Cha Polisi Band	1,500,000
Tota	al		1,730,771,136